





EL AL CRASH REPORT FINDS DUTCH GOVERNMENT FAILED TO ENSURE ADEQUATE INVESTIGATION

Kok blamed over inquiry

By Gordon Grubb in Amsterdam
Wim Kok, the Dutch prime minister, failed to ensure that the 1992 crash of an El Al cargo jet into an Amsterdam apartment block was adequately investigated, a parliamentary inquiry found yesterday.

found by the commission to be not in conformity with his function. Ministers too often gave parliament "unclear, incomplete, tardy or incorrect information," the inquiry maintained. The aftermath of the crash, in which at least 43 died, has grown into one of the most difficult domestic issues to have confronted Mr Kok in his 4 1/2 years at the head of a three-party centre-left coalition. He said yesterday, before flying to Washington for Nato consultations on the Kosovo conflict: "I take all the conclusions seriously, and we will go through these systematically in the cabinet."

wait-and-see government lacking in vigour. But its criticism was guarded - the CDA was in office at the time of the disaster along with Mr Kok's social democratic PvdA. Paul Rosenbly, leader of Green Left, the other main opposition grouping, called the report politically explosive and said consequences for the government were inescapable. There were few calls for ministerial resignations, however. Ahead of a parliamentary debate on the report in mid-May, some discern a widespread wish in The Hague not to destabilise the government when Dutch forces are taking part in the Kosovo operation.

Uncertainty about the cargo had increased public disquiet amid fears that chemical weapons were on board. The transport department headed until last year by Annemarie Jorritsma - now at economic affairs - made inadequate efforts to trace the cargo documents for the flight. Both women said last night they would defend themselves before parliament next month. Israel was also criticised,



Apartments where the El Al cargo jet crashed in 1992. AP

Gaullists move quickly to fill top party post

By Robert Graham in Paris

France's main rightwing opposition party, the Gaullist RPR, has moved swiftly to fill the gap created by last Friday's surprise resignation of Philippe Séguin, its leader.

Nicolas Sarkozy, the party's ambitious 45-year-old secretary-general, has been confirmed as interim leader and has taken over Mr Séguin's place at the head of the RPR list of candidates for the European parliamentary elections in June. The RPR's earlier pact to fight these elections with the liberal DL headed by Alain Madelin has also been reaffirmed by both parties.

The speed of the change-over, however, has done little to soften the shockwaves caused by the departure of Mr Séguin who resigned in protest over the way President Jacques Chirac and his entourage sought to control the party.

More than ever the RPR has become the president's party, while its ideology has taken a further step away from its Gaullist roots. Analysts believe these two latter elements risk exacerbating the divisions among the parties of the right and further fragment the electorate.

Mr Séguin had made no secret of his increasingly awkward relationship with President Chirac. Their visions of Europe were ever more apart.

Francis Bayrou, the UDF leader, had been refusing to fight the European elections on the same ticket as the RPR because he said Mr Séguin's Euro-scepticism was incompatible with the centrist's strong belief in a more federal EU. However, Mr Bayrou this week rejected all overtures, and committed his party to go it alone. He clearly did not wish to be under the direct shadow of President Chirac.

Workers offered stake in Telecom Eireann

By John Murray Brown

The word "privatisation" never passed Mary O'Rourke's lips as she launched what she called the Telecom Eireann (TE) share offer this week. But the announcement by Ireland's minister for public enterprise of a flotation of "at least 20 per cent" of the company this summer marks a shift in official attitudes to the sale of state companies. Successive Irish governments have balked at the idea, but the Fianna Fail-led coalition has approached it with a new pragmatism. Asked what the government intended to do with the proceeds, Mrs O'Rourke said that would be up to the cabinet.

But Ireland's public finances are in such a robust state - with a budget surplus for the first time last year - that the government does not need the revenues. Henry Gibbon, publisher of Privatisation International in London, says in any privatisation fund managers and other investors will be looking at issues such as whether revenues will be improved through greater efficiency or higher prices. On improving efficiency through lower labour costs, TE, under its agreement with the unions, has secured 2,500 redundancies out of a workforce of 11,000 as part of the employee share ownership scheme which sees the workers take a 14.9 per cent stake in the company.

This is perhaps the unique aspect of the TE privatisation, and has enabled the company to scale back its workforce and introduce changes in working practices, with the full agreement of the trade unions. The market is concerned that Ireland had perhaps missed the boat. A large number of the European telecoms companies are already on the market. TE had difficulty finding a strategic partner, settling for a consortium of KPN, the Dutch operator, and Telia of Sweden - not exactly the "top drawer" of European telecoms. But Jemma Houlahan, telecoms analyst with ABN Amro in London, argues the TE sale is "optimal timing". With few other European telecoms companies set for privatisation this year the field is open for TE.

One London-based US analyst described the sale as "the most exciting story around". "The market is looking for value. Size is not important. What's important is: is it cheap?" he said. The sale will give investors an opportunity to invest in Europe's fastest growing economy, where TE has the dominant position, with 90 per cent of the fixed line market and 70 per cent in mobile. As an English-speaking country, the internet is expected to take root more easily than in non-English

markets. In addition, Ireland has what analysts call the "blue sky" attractions - the less easily quantified advantages as the largest pan-European call centre location. Ireland may be a small market, but fixed-line penetration is still below European norms at about 87 per cent of households. However, analysts say the real engine of growth in any market is in the mobile sector, and they say that TE has sensibly hung on to its dominant position in the market. On pricing, there is little scope as increased competition following the full liberalisation of the market from the start of the year means that tariffs are likely to fall

rather than rise. As for efficiency gains, TE's fixed-line infrastructure is already well developed. Gerry O'Sullivan, director of public affairs at TE, says Ireland is the only country in Europe where every user is connected to a digital exchange. Dick Spring, former leader of the Labour party - which was the main opponent of privatisation - has now been appointed as the union's nominee to the TE board. One London broker said that giving the workers shares was "a great idea". "You have to remember the most important thing in all privatisations is the need to change the culture of the company."

NEWS DIGEST

MAINSTREAM PARTIES HIT

Turkish party chief quits after poor poll result

Deniz Baykal yesterday became the first party leader in recent Turkish history to resign his post, following the disastrous showing of the centre-left Republican People's party in Sunday's general election. The party, founded by Mustafa Kemal Ataturk, the founder of the Turkish republic, was ejected from parliament after falling below the threshold of 10 per cent of the national vote. Mr Baykal was blamed for the party's defeat after unpopular moves which included his rush last year to topple the country's previous coalition government. Three out of Turkey's four mainstream parties saw support slip in an election which catapulted the rightwing Nationalist Action party into second place in parliament. It was able to capitalise on growing disillusionment with squabbling politicians. Leyla Boulton, Ankara

ELECTRONIC COMMERCE

EU backs signatures directive

European Union telecoms ministers yesterday attempted to remove one of the last obstacles to cross-border electronic commerce by backing a directive on electronic signatures. To facilitate a single market the directive creates a legal framework for electronic signatures and aims to ensure that different systems are compatible. It establishes that a signature should not be denied legal validity solely on the grounds that it is in electronic form. However, as part of attempts to spread the use of electronic commerce, ministers agreed that providers of services related to electronic signatures would not need authorisation from governments. The ministers' agreement, approved at a meeting in Luxembourg, will be sent to the European Parliament, which has "co-decision" powers with EU governments on the issue. Michael Smith, Luxembourg

CZECH PRIVATISATION

Big retail bank up for sale

The Czech government yesterday put on sale its 45 per cent stake in Ceska Sportelna, the country's biggest retail bank. The move comes as final bids are about to arrive for the state's 66 per cent stake in Ceskoslovenska Obchodni Banka, the country's fourth biggest bank, and demonstrates the new urgency in the Social Democrat government's bank privatisation programme. The invitation for expressions of interest in Ceska Sportelna is expected to lead to preliminary bids by the end of July, final bids in October and the sale of the bank by the end of the year. In order to prepare the troubled bank for privatisation the government has already taken over K210.5bn (\$297m) of the bank's bad loans and subscribed to a K65.5bn subordinated debt issue. The government is also committed to taking part in an up to K27.5bn doubling of equity and will decide next month on further restructuring of the loan portfolio following an independent audit by Arthur Andersen. Robert Anderson, Prague

CYPRUS

Missiles arrive on Crete

Russian anti-aircraft missiles have arrived on the Greek island of Crete after Turkey strongly objected to plans to install them in Cyprus, the Greek government said yesterday. The S-300 surface-to-air missiles were ordered from Russia by the Cypriot government in an attempt to counter Turkish air superiority over the divided island. Turkey reacted angrily to news of the order, threatening to use force to prevent the missiles arriving on Cyprus. Glafcos Clerides, Cypriot president, reached an agreement with the Greek government earlier this year to install the missiles in Crete. Mr Clerides had come under pressure from Washington and the EU to cancel the order, for fear that it might heighten tension between Greece and Turkey, which are both members of Nato. Reuters, Athens

German minister cautious on growth

By Ralph Atkins in Bonn

Hans Eichel, Germany's new Social Democratic finance minister, highlighted his conservative instincts yesterday by admitting the government's forecast of 2 per cent economic growth in 1999 would be revised downwards. He also said the country's high nominal tax rates were a "big problem". In his first news conference in Bonn since succeeding Oskar Lafontaine, who resigned as finance minister in March, Mr Eichel also said the next wave of tax reforms in Germany could take longer to implement than hoped. But he wanted a "competitive tax framework".

His frankness contrasted with the tone set by Mr Lafontaine who embarked on a series of changes at the finance ministry in his five months in office - and infuriated industry with tax reforms that increased the burden on business. But Mr Eichel is expected to keep the additional departments which Mr Lafontaine added to the ministry from the economics ministry. Mr Eichel said tax reforms would take time in order to "avoid the need for subsequent correction". A pledge to cap maximum rates paid by corporations at 35 per cent would be implemented in stages rather than from the start of next year. Plans for further increases in energy taxes, as part of an "ecological" tax reform could be stymied by the lack of agreement at a European level, with Spain resisting strongly.

Mr Eichel wanted the next wave of tax reforms to be considered in the context of overall pressures on the budget. Decisions may not be clear until mid-year when the 2000 budget would be agreed by cabinet. German companies can pay marginal tax rates in excess of 60 per cent, although they have also benefited from many loopholes which the current government has sought to close. Mr Eichel refused to say whether the new corporate tax system would involve a net giveaway for business.

Achieving the 35 per cent goal is complicated by Germany's system of local trading taxes which are a vital source of funds for municipalities and anchored in the post-war constitution. Mr Eichel also signalled he would focus on government spending. Earlier this week, the International Monetary Fund predicted a 1.5 per cent growth rate for Germany in 1999.

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o bombs

Mixed views from the new members

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# World Bank warning over debt relief costs

By Robert Chote, Economics Editor, in Washington

James Wolfensohn, president of the World Bank, yesterday warned industrial countries that they should not demand greater debt relief for the world's poorest nations without being prepared to pay for it.

Several industrial countries - including most of the Group of Seven - have argued that the existing debt relief arrangements for the 41 highly indebted poor countries (HIPC) are inadequate. They have put forward various proposals to make debt relief deeper, broader and faster.

Mr Wolfensohn denied that the current initiative had failed, although Bank staff concede that most beneficiaries will see only small falls in their debt service payments. Pointing out that the proposals to go further had not been matched with offers of extra money, he urged industrial countries to "pay as you go for your promises".

The financing gap is all the greater because the cost of the existing debt relief scheme, drawn up by the Bank and International Monetary Fund in 1996, is now thought to be significantly higher than earlier estimates.

A recent analysis for the boards of the two institutions calculates that the total cost now stands at \$12.5bn in 1998 net present value terms (if it were to have been a one-off payment last year). This is almost 30 per cent more than the previous costing last summer.

This upward revision largely reflects lower commodity prices, which have reduced export earnings for many poor countries, and therefore increased the

following revisions to their estimated debt stocks. Among the various creditors that have to finance the initiative, these revisions mean the estimated cost of the current scheme has risen from \$2bn to \$2.4bn for the World Bank, \$600m to \$1.2bn for the IMF, and from \$4.1bn to \$5.2bn for the Paris Club of creditor governments.

Increasing the generosity of the scheme would increase the costs substantially. One mooted option would reduce the target for countries' debt-to-export ratios from 200 to 150 per cent and the target for debt-to-government revenue from 230 to 250 per cent. This would increase the total cost of the initiative from \$12.5bn to \$22.4bn and the bill for the World Bank from \$2.4bn to \$4.6bn.

"I don't know where we will find that without help from our shareholders," Mr Wolfensohn said. The cost would rise further if the six-year policy track record required of countries were to be reduced, a suggestion that Michel Camdessus, the IMF managing director, is keen to resist.

See Editorial Comment

Lower export earnings mean that more countries are now expected to qualify for help. The list of 23 beneficiaries pencilled in last summer has now risen to 29, with the addition of Cameroon, Chad, Republic of Congo, Guinea, Malawi and Sierra Leone. The expected cost of relief for Nicaragua, Zambia and Republic of Congo has also increased.

## Young Algerians struggle and smuggle

Unemployed youth has little faith in a new president's ability to revive an economy ravaged by civil strife, reports Roula Khalaf

Soufiane is a 21-year-old Algerian who says he has lost hope for a better future. Since finishing a two-year course in accounting and information technology he has been unemployed, like many young Algerians.

From time to time, he dabbles in what Algerians call *brabendo*, buying smuggled clothes from a market near the Moroccan border and reselling them for a higher price in Algiers.

"It's a bit of business to help feed the family," says Soufiane. "We're eight people and I cannot find a permanent job; sure it's smuggling, but I don't have any other choice. At least it gives me something to do."

Idle, unemployed youths on the streets of Algiers are evidence of a general malaise in a country mired in a civil strife that has cost more than 70,000 lives since 1992.

Many young Algerians dream above all of a visa to leave the country, but most embassies have closed their doors. "Of course you can always buy a visa, there's a black market in Algiers, but it can get very expensive," says Soufiane.

The plight of Algeria's youth - 70 per cent of the population is under 30 and official unemployment is

near 30 per cent - is one of the biggest challenges facing Abdelaziz Bouteflika, the new president, elected last week in a poll marred by allegations of fraud and the withdrawal of all six of his rivals.

With a legitimacy that is being questioned, Mr Bouteflika, who was backed by the military establishment, will be hard-pressed to convince young Algerians that he has much to offer them. "I don't have anything against him [Mr Bouteflika] but I really don't think anything will change. I don't expect anything from him," says Soufiane. "They all sing the same song about how they will take care of young Algerians and then they do nothing. We are marginalised. No one takes care of us."

Soufiane's friend Mohammed, 25, sees the future as equally bleak. "I even gave up on *brabendo*, the police always stopped me on the way to Algiers, asking questions about whether I paid customs. Anyway it's not a long-term solution," he says. "If you're young and unemployed there is no solution for you. With every election they make us hope a little but every time the result is the same."

In spite of Algeria's rich oil and gas resources, Mr Bouteflika inherits an econ-

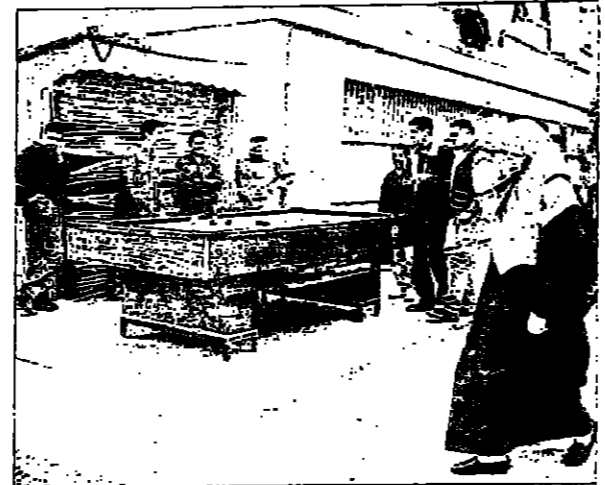
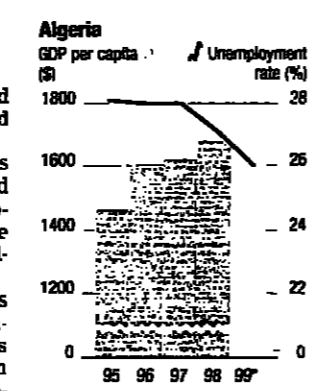
omy in a shambles, plagued by state inefficiencies and corruption.

Since 1994 the regime has liberalised the economy and implemented macro-economic reforms to shed the legacies of 30 years of socialist policies.

Foreign oil companies have rushed to sign contracts to develop oil and gas fields in the south, which has been shielded from violence that began when the army annulled the expected election victory in 1992 of the Islamic Salvation Front.

The government blames extremist Islamist groups for the violence. But economic growth has proved elusive, privatisation extremely slow to take off and investment levels disappointing. About 14m Algerians, nearly half the population, are estimated to be living beneath the poverty line.

One of the most notable government successes has been in closing down companies, putting 400,000 people out of work. Job losses have exacerbated the feeling of exclusion and desperation, and more than 60 people were reported earlier this year to have committed suicide. Mr Bouteflika's economic policies will not be known until he forms a new government, which analysts in Algiers say could take



Unemployed youths playing open air billiards in Algiers. Reuters

bring an end to the violence gripping the country.

"The best to expect is more of the same, structural reforms moving slowly, at a snail's pace," says a European banker. "Financing the economy and creating growth requires massive foreign investment. But the election gave a very bad signal to the outside world. There is no clear vision of where Algeria will be in the medium term."

Mr Bouteflika has very little room for manoeuvre on the economic front and no money for populist policies. Oil and gas revenues, making up 60 per cent of the budget, dropped to \$10.2bn last year, from more than \$14bn in 1997; France's Société Générale expects 1999 energy revenue to be \$11.6bn.

Finances are constrained by repayments on \$30bn debt, which are set to reach \$4.5bn this year. The government told ministries this year to cut spending by as much as 40 per cent.

"The recent recovery in oil prices, however, buys the regime some time. If prices remain at the \$15 per barrel level, economists say the prospects of returning to the International Monetary Fund for another facility and another debt rescheduling can be pushed back for now.

"At this oil price level, there is no need for any radical solution but there is also no answer to the rage of Algeria's youth," says the European banker. "As to the social problems, they have no miracle cure. They require foreign investment, government commitment to reform and political stability."

## NEWS DIGEST

### NEW FINANCE CHIEF

#### Tunisian president reshuffles cabinet

Zine al-Abidine Ben Ali, Tunisia's president, reshuffled the cabinet yesterday, replacing two powerful ministers known to be close to the presidency.

Taoufik Baccar, a technocrat who was minister of economic development, was moved to the finance ministry to replace Mohamed Jeri, a close associate of the president. Faiza Kefi took over as environment minister from Mohamed Mehdi Milka, a relative of Mr Ben Ali. The reshuffle also replaced the minister of state lands.

Analysts said the reshuffle might have been prompted by an attempt to improve the government's image, in particular, the business community had complained about Mr Jeri's tough tactics in trying to wrest more taxes to compensate for a drop in revenues. Roula Khalaf, London.

### EAST JERUSALEM

#### Move on Palestinian offices

Israel yesterday moved to shut down offices of the Palestinian Authority (PA) self-rule government allegedly operating out of Orient House, the Palestine Liberation Organisation's office in Arab east Jerusalem. Palestinian officials warned the move could spark protests throughout the West Bank and Gaza Strip if carried out.

The decision, Israel said, followed a "series of provocations" by PA officials, including recent meetings between Faisal al-Husseini, the PLO's top official in Jerusalem, with foreign dignitaries at the site. But Palestinian officials say Israel is the provocateur since there are no official PA offices operating in Orient House. Avi Machlis, Jerusalem.

### FOREIGN POLICY SHIFT

#### Jordan, Syria to boost contacts

Jordan and Syria yesterday agreed to revive a joint committee aimed at boosting trade and other contacts after King Abdullah of Jordan and President Hafez al-Assad of Syria ended a two-day summit meeting in Damascus. Jordan's *Al Rai* daily said it marked "a new chapter in co-operation".

The revival of the committee, suspended five years ago after Jordan signed a peace treaty with Israel, marks a distinct foreign policy shift by both countries since King Abdullah was sworn in last February after the death of his father, King Hussein. President Assad unexpectedly attended the funeral, the first time he had visited Jordan since 1994. Judy Dempsey, Jerusalem.

### ENERGY SUPPLY

#### Edison in Algerian gas deal

Edison, the independent energy company controlled by the Italian Montedison group, yesterday reached a significant Algerian natural gas supply agreement with In Salah Gas, a joint venture between Algeria's Sonatrach group and BP Amoco. The deal involves the annual supply of 4bn cubic metres of natural gas over 15 years starting in 2003 and is worth about £15,000bn (\$8.2bn). Paul Betts, Milan.

## WORLD TRADE

# China, US press on with WTO talks

By James Harding in Shanghai

China and the US yesterday sought to recover lost momentum on talks to secure Chinese entry to the World Trade Organisation following the near-miss on an agreement earlier this month.

But the meeting of senior negotiators in Beijing was understood to generate little progress, dominated instead by recriminations over the lost opportunity to close a deal when Zhu Rongji, prime minister, visited Washington.

Mr Zhu sanctioned far-reaching market opening measures in order to get an agreement during his US tour, but President Bill Clinton decided to hold out for further concessions before approving China's 13-year-old bid for WTO membership. Chinese trade officials are said to be highly frustrated by the US decision, particularly after having given the ground they understood was necessary to clinch an agreement.

"We are trying to put this thing back together, but it is not going to be easy," said one observer commenting on yesterday's talks. "The Chinese are not happy because they thought they had a deal, but they did not."

Rather than making much progress, he said, there were concerns that some of the concessions that had been offered in market sectors still under discussion were no longer on the table. Those market areas, where the US is still looking for progress

# Trade volume 'to grow no faster than 3.5%'

By Frances Williams in Geneva

The World Trade Organisation predicted yesterday that the volume of international trade in goods in 1999 would grow no faster than last year's 3.5 per cent and warned of "unusually high downside risks".

The latest assessment reflects a downward revision from the WTO's estimate last December of a 4.5 per cent increase in merchandise trade in 1998, and compares with an exceptionally high 10.5 per cent in 1997. It is

also only about half the 6 per cent expansion averaged in the first half of the 1990s.

For trade growth to reach 3.5 per cent this year there would have to be an acceleration starting now, which could be upset by a slower than expected recovery in Asia or a faster than expected slowdown in the US and Europe. WTO economists said. Their trade predictions are based on output forecasts by the IMF and others of 2 per cent in 1999, similar to last year.

Though a steep fall in

imports to the crisis-hit Asian economies was the main reason for last year's decline, all the main regions showed a flagging trade performance in 1998. Export growth fell everywhere while import growth declined for all regions except the European Union.

Despite a jump in exports from Asia of certain products such as steel, exports from Asia rose last year by just 1 per cent overall by volume after growth of 13 per cent in 1997.

Japan's exports fell by 1.5

per cent last year while the six former "dragon" economies (Taiwan, Hong Kong, Malaysia, South Korea, Singapore and Thailand) boosted exports by 2 per cent.

Patrick Low, the WTO's chief economist, said yesterday that the health of the world trading system depended on governments continuing to resist protectionist pressures, even though these were likely to increase this year with slower growth in the west.

In value terms, world trade in goods and services

fell last year by 2 per cent to \$6,500bn. The drop, the biggest since 1982, was mainly attributable to the strength of the dollar. Exports of commercial services, valued at \$1,200bn, also fell by 2 per cent, the first decline since comprehensive data became available in the mid-1980s.

The slump in commodity prices also had a big impact on world trade last year, hitting the Middle East, Africa and Latin America especially hard.

● The US will push for reform of the WTO's disputes settlement procedure in the next world trade round, a senior official said yesterday. Neil Buckley adds from Brussels.

Susan Esserman, deputy US trade representative, said the disputes procedure should be made more transparent, with disputes panel hearings and litigants' briefs made public, and final reports published swiftly.

The US has been unhappy with the EU's slow response to WTO judgments against it over bananas and hormone-treated beef.

# Israel considers arms dealings with China an acceptable risk

Judy Dempsey examines the often clandestine links between the two countries that have existed for more than 20 years

When Ezer Weizman, Israeli president, departs for China this weekend it will be a state visit steeped in symbolism as much as aimed at forging closer trade and political ties.

More than 20 years ago Mr Weizman, then defence minister, held a secret meeting in Tel Aviv with Shaul Eisenberg, the late chairman and owner of the Israel Corporation, a big holding company.

After Mr Weizman was told by Mr Eisenberg that he could open China's door to the defence establishment, the Israeli government gave the businessman the green light to pursue such a mission. China needed military equipment and technology, which few western countries were willing to supply, and the state-owned Israel Aircraft Industry (IAI) and Israel Military Industries (IMI), desperate for orders, were willing to oblige.

What followed from that meeting was a two-pronged, clandestine strategy pursued by Israel until diplomatic relations were established in 1992.

On the trade side, Israel started selling agricultural, chemical, irrigation and medical equipment. By last year exports had risen to \$128m, against \$71m a year earlier, but the type of exports had changed. "Five

years ago the number one export was agricultural products," said Aron Lev, director general for Asia at Israel's trade ministry. "Today more than 70 per cent of our exports are hi-tech."

Under Mr Eisenberg's mediation China also got access to Israeli weapons-control systems for tanks, tank cannon, communications and optical equipment, and airborne radar systems. By 1994, according to Jane's Defence Weekly, the UK publication, arms sales between China and Israel had reached \$3.5bn. But while, two decades after those secret meetings, Israeli government officials speak openly about improving trade, none is prepared to discuss what kind of military hardware Israel sells to China, or how much it is worth.

Estimates submitted to the US State Department by the Israeli defence ministry showed that between 1990 and 1994 military exports to China totalled \$31.5m. Such figures, said P. R. Kumaraswamy, research fellow at the Truman Institute at Jerusalem's Hebrew University, "should be treated with caution". Not only was it difficult to separate transfers of high-technology equipment for civilian use from its military adaptability, he said, but excluded from these fig-

ures were Israel's upgrading and modernisation of Chinese military equipment.

Moreover, even if such figures are taken seriously, it is difficult to see how they tally with both IAI's and IMI's sales figures for last year. IAI had sales of \$2bn and orders of \$3bn, while IMI had sales of \$550m, with domestic sales accounting for 60 per cent. Neither company would disclose the destination of orders. The Stockholm International Peace Research Institute (Sipri) argues that a sizeable percentage of the sales was probably earned from Israel's involvement in upgrading China's missile system.

During the early 1990s, says Sipri, Israel helped develop and license production in China of a short-range air-to-air missile modelled on Israel's Python-3. "There is no doubt that some of the main parts of the missile are Israeli," said Siemon Weizman, arms trade analyst at Sipri.

Other systems transferred to China included the Phalcon radar, an aircraft-mounted system. Sipri claims that in 1997 China purchased aircraft from Russia, sent them to Israel to be modified and fitted with the radar system. Israel later returned them to China, giving Beijing an Awacs capability.



Ezer Weizman: under his mediation, China gained access to Israeli weapons-control systems for tanks, tank cannon, communications and optical equipment, and airborne radar systems. AP

Last year China signed an agreement with Israel to build Star 1, the Israeli anti-radar missile system.

While other countries are involved in supplying arms to China, military analysts believe Israel's decision to do so carries risks to its relationship with the US and its own security interests.

Since the US provides \$2bn of grants and military assistance to Israel every year, it has insisted that Israel seeks approval for exports containing US components. Despite such conditions, Washington suspects that Israel helped the Chinese Chengdu Aircraft Corp to develop an

all-purpose combat aircraft, modelled on Israel's Lavi. The Lavi project, whose technology and funding was supplied by the US, was abandoned in the early 1990s. In 1992, after the Gulf war, there were allegations that Israel illegally transferred Patriot anti-missile technology to Beijing.

Israel denied any wrongdoing but admitted it had been exporting some defence items to China.

The other concern about exporting sophisticated technology to China is that, as one Israeli diplomat admitted, it "might fall into the wrong hands", in particular

Pakistan and Iran. China has allegedly been transferring equipment to the two countries for their missile programmes.

Diplomats are also concerned that, as China explores arms export markets in the Middle East, any weapons or high-technology systems Israel transfers to China will one day be used to attack it.

"Of course we worry about some equipment ending up in the wrong hands," admitted the diplomat. "But we ignore defence-related exports that originally opened for us the door to China?"



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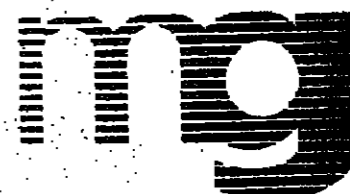
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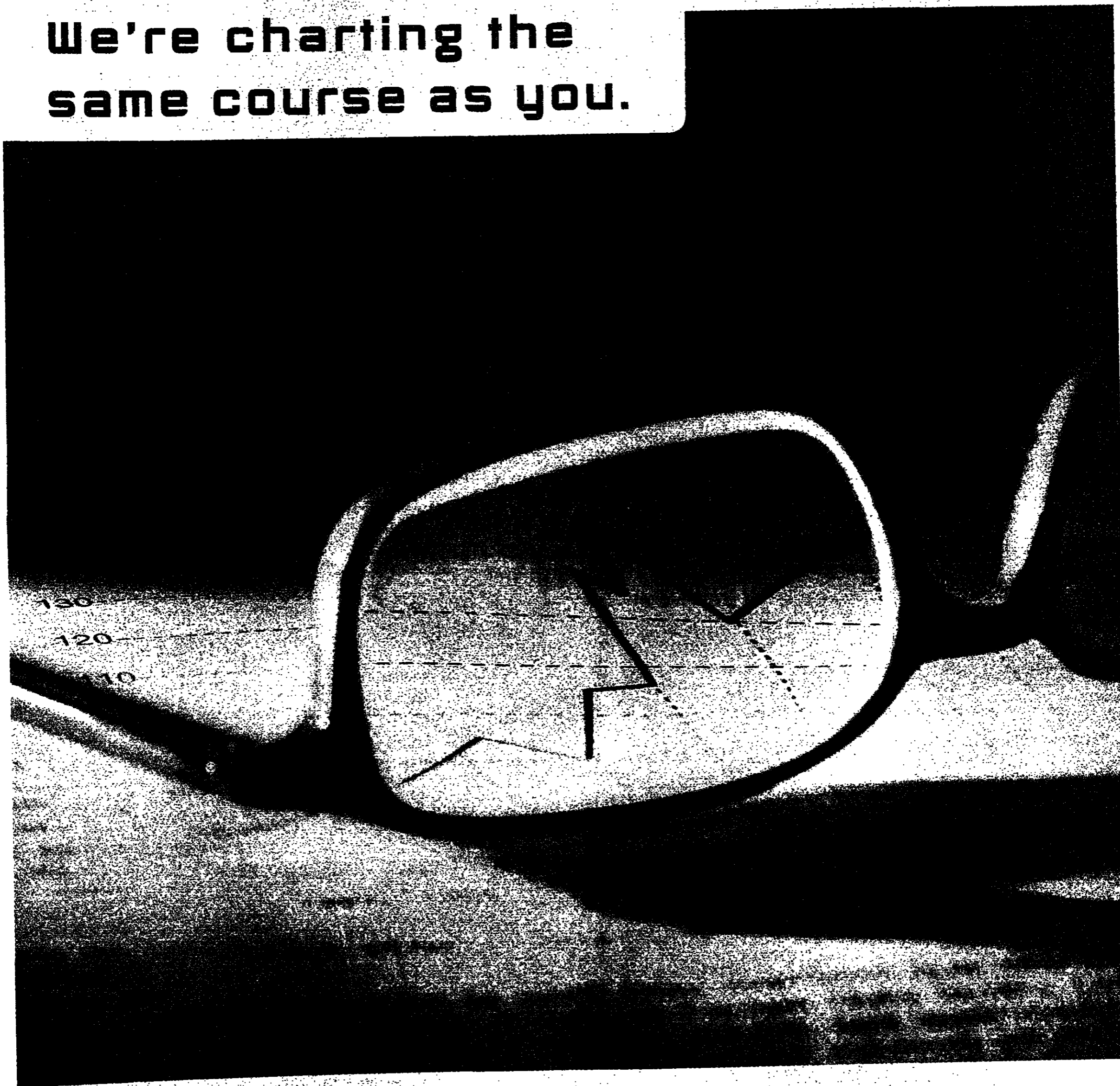
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JAPANESE FINANCE MEETING WITH SECURITIES DEALERS' ASSOCIATION OVER SECRETIVE BOND DEALS AT ARTIFICIAL PRICES

Banks aim to clarify bond trade policy

By Gillian Tett and Naoko Makizawa in Tokyo
Western bankers will today meet Japan's Securities Dealers' Association (JSDA), the industry body, to seek clarification of the government's attitude towards secretive bond trades at artificial prices.

The government insists the new policy is designed to bring the country into line with global standards and counters criticism that it is tolerating accounting distortions.

However, many market participants are unclear about how the new rules will be implemented, since it is uncertain how a "market price" will be measured for illiquid stocks.

Consequently, western and Japanese banks fear that the new policy could leave them open to reprimand, since the government is now selectively clamping down on practices which help Japanese companies conceal their balance sheet losses.

public, traders estimate the deals have run into "trillions of yen" in recent months. One western banker said: "This is yet another case of grey laws. It shows the shortcomings of the regulatory system."

In recent weeks the JSDA has been conducting a survey of its western and Japanese members to ascertain how many price adjustment deals occurred between December and April.

China details Gitic assets

By Rahul Jacob and Louise Lucas in Hong Kong
Foreign banks with loans to the bankrupt Chinese investment company, Guangdong International Trust & Investment Corporation (Gitic), learned yesterday that Gitic had recoverable assets of only Rmb 6.5bn (\$785m).

Indian budget passed but no end to crisis

By Mark Nicholson in New Delhi
Indian politicians yesterday temporarily set aside bitter wrangling over inconclusive attempts to form a new government and unanimously approved the ousted Bharatiya Janata party government's budget.

It also proposed cutting India's fiscal deficit to 4 per cent of gross domestic product, based on the tax increases, an ambitious \$100bn (\$2.3bn) disinvestment target and mooted cuts in government.



Yashwant Sinha: BJP finance minister sees his budget through at last

On bankers' rough calculations, this means creditors would on average get back only 16 cents on the dollar on loans to the company.

Passage of the finance bill, which was held up on Wednesday amid an uproar in the lower house of parliament, now enables government spending plans to proceed and prevents any lapse in tax changes, which automatically took effect at the start of the current Indian fiscal year on April 1.

Mr Sinha's budget, which was broadly welcomed by Indian industry and fuelled a strong initial rally on the Bombay market, includes surcharges on direct and indirect taxes and fiscal and

other incentives for the capital markets, housing and agriculture. It also proposed cutting India's fiscal deficit to 4 per cent of gross domestic product.

But Congress still apparently lacked the numbers yesterday, with the 20-member Samawadi party in particular continuing to withhold vital support.

was between backing Congress or fresh general elections, which would be India's third in three years.

Foreign bankers, who have complained about the lack of transparency in the process, received some consolation when it was announced that a creditors' committee would be set up to oversee the disposal of the failed company's assets.

Foreign banks with loans to the bankrupt Chinese investment company, Guangdong International Trust & Investment Corporation (Gitic), learned yesterday that Gitic had recoverable assets of only Rmb 6.5bn (\$785m) against creditors' claims of Rmb 38.8bn.

port of a raft of smaller regional, caste-based and communist parties. She told the president she would furnish proof of parliamentary support by today.

Concessions, which has only 142 members, needs the support of at least 130 parliamentarians from smaller parties to win a majority in

a confidence vote to install an alternative regime. But Congress still apparently lacked the numbers yesterday.

Government collapse breaks off Washington's engagement

The BJP's fall has stalled a US bid to rebuild links with New Delhi after its nuclear test, say Mark Nicholson and Stephen Fidler

The collapse last week in India of a government coalition led by the Hindu nationalist Bharatiya Janata party has left US policy in south Asia in confusion.

Since the BJP shocked Washington with nuclear weapons tests last May - setting back an attempt to improve relations with India that would have led to a visit by Bill Clinton, US president last year - the US has made a painstaking effort to rebuild a dialogue.



Strobe Talbott: made progress in talks with New Delhi

Even if Congress were disposed to an improving dialogue with Washington its efforts to cobble and keep a coalition together would bind its hands, US officials say.

to the postponement of an Indian strategic defence review that the BJP had proposed. This left just an "intuitive" nuclear policy, an official said.

The Congress party has traditionally been cool towards Washington.

Nico Colchester journalism fellowship

Applications are invited from young European journalists and would-be journalists for the 1999 Nico Colchester fellowship. This consists of a three-month internship at The Economist in the autumn of this year, a bursary of £4,000 to cover travel and accommodation, and a small weekly stipend from The Economist.

Growth in deficit hits Philippines

By Tony Tassell in Manila
A higher than expected rise in the Philippines' budget deficit this year has delayed completion of a review of the country by the International Monetary Fund.

Portugal restarts talks on E Timor

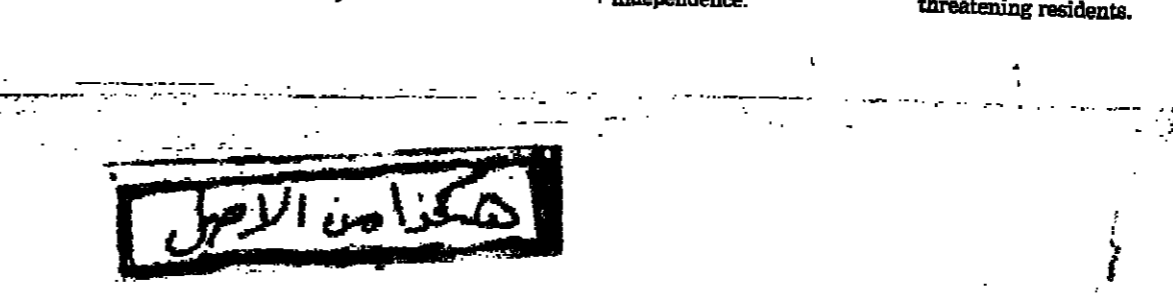
By Laura Silber in New York
Indonesia and Portugal yesterday reopened talks under United Nations auspices aimed at putting the East Timor peace process back on track after weeks of violence in the disputed territory.

Former police chief charged in Malaysia

By Sheila McNulty
Abdul Rahim Noor, Malaysia's former police chief, was charged yesterday with wilfully attempting to cause grievous injury to Anwar Ibrahim, the deputy prime minister, who emerged from detention with a black eye and bruises.

Large advertisement on the right side of the page, partially obscured by a vertical strip of text on the far right edge.

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ELECTION SNP FORCED TO RELAUNCH CAMPAIGN AS POLLS SUGGEST LABOUR PARTY MAY WIN OUTHRIGHT VICTORY

# Scots nationalist vote faces collapse

By Andrew Parker and James Buxton in Edinburgh

The Scottish National party was forced to relaunch its faltering campaign for the first Scottish parliament yesterday, amid evidence that the nationalist vote was collapsing.

An opinion poll for the first time suggested Labour might secure a working majority, despite the proportional voting system and the party's recent troubles in Scotland.

With the campaign at half

way, Gordon Brown, chancellor of the exchequer, said: "People are increasingly seeing the dangers and risks of the SNP."

Labour intends to maintain its negative campaign against the SNP in the run-up to polling day on May 6. Mr Brown, who is effectively running Labour's campaign, said the party would continue to highlight the risk of higher taxes and fewer jobs in an independent Scotland.

One survey found that the

personal standing of Alex Salmond, SNP leader, has plummeted since his condemnation of the Nato air strikes on Yugoslavia.

A poll for the Herald newspaper published yesterday suggested Labour had opened up a 20-point lead over the SNP. It predicted Labour would secure 63 of the 129 seats in the Edinburgh parliament, with the SNP taking just 34.

A separate poll for the Daily Record suggested Labour would gain 65 seats, with the SNP picking up 41.

This suggests a remarkable turnaround for Labour, which has been dogged in Scotland by allegations of "sleaze".

Since the May 1997 UK national election, two Scottish Labour MPs have been suspended and two Labour-controlled local authorities have been investigated for mismanagement. Last year the SNP overtook Labour in the polls and the parties were neck and neck until recently.

Mr Salmond, seeking to explain the SNP's beleaguered position, said the prominence of the Kosovo crisis in the media meant the party had been unable to get across its message.

The SNP will try to regain the offensive this weekend with a mail shot to 250,000 homes highlighting the government's decision to raise the price of petrol and diesel. On Monday, Sean Connery, the actor, will address a rally.

Mr Salmond believes he can also make up ground during three television debates with Donald Dewar, chief minister for Scotland

in the UK government. Promising to inject razzmatazz into the campaign, Mr Salmond said: "We are going to be here, there and everywhere, barnstorming Scotland in the way we do best."

However, Mr Salmond's decision to fight on a devolution rather than an independence manifesto has enraged the fundamentalist wing of the SNP. One candidate said: "If you are going to get attacked for being a separatist, then for God's sake start arguing the case for independence."

## NEWS DIGEST

### JUDICIARY

#### Independent body to appoint top judges ruled out

The government has ruled out the creation of an independent, publicly accountable committee to appoint the country's most senior judges, despite pressure from its own MPs and predictions the judiciary will be increasingly involved in politically sensitive decisions. The system for appointing Law Lords has attracted criticism following the fiasco over the Augusto Pinochet extradition case. The House of Lords, the highest court, had to set aside a landmark ruling because Lord Hoffman had not disclosed his links to Amnesty International. But Lord Irvine, the Lord Chancellor, said: "If [the] proposition is that before senior judges are appointed they should be publicly examined, whether by a parliamentary committee or otherwise, as to their political views and as to their attitudes, then I certainly would be opposed to that."

Lord Irvine, who appoints the Law Lords after taking secret soundings among judges and top lawyers, said the US system of public hearings to grill prospective senior judges was "one part of the American legal system that we emphatically do not admire, because what people in this country want is not political judges but impartial judges". Jean Eaglesham, London

### PRIVATISED RAIL GROUPS

#### Adtranz wins \$16m train order

Chiltern Railways, the rail franchise acquired by the John Laing construction group last month, is to order a further five two-car trains from Adtranz, part of DaimlerChrysler Rail Systems. The £10m (\$16m) order is aimed at meeting growing passenger numbers between Birmingham and London. Chiltern has already introduced five three-car trains. On delivery, it will have spent a total of £29m to increase the capacity of its fleet by 40 per cent since rail privatisation three years ago. The new trains are to be introduced by September 2000.

They will be leased to Chiltern by one of the rolling-stock leasing companies. Charles Batchelor, London

### SUPERMARKETS

#### Speculation on Wal-Mart move

The prime minister's office yesterday fuelled speculation that the government was encouraging Wal-Mart to enter the UK market after it confirmed Tony Blair, the prime minister, had held a meeting with the US retailer's head of international operations. Officials said the prime minister met Bob Martin at the company's request two months ago. They had a general discussion about the economy and government policy but there was "no concrete business" on the agenda. But it is understood that they did talk about the importance of stimulating competition. There has been speculation that Wal-Mart has been considering a move into the UK through the acquisition of one of the leading supermarket chains.

The most likely target was thought to be Asda, though close followers of Wal-Mart think it is unlikely to move to break up an agreed bid from Kingfisher. Ministers have privately expressed interest in the possibility that Wal-Mart might enter the UK market, which they believe suffers from lack of price competition. David Wighton, London

## Opposition party may hold future of the left in its hands

Collaboration with Tony Blair will be a key issue in the Liberal Democrats' leadership election. Deborah Hargreaves reports

Politicians used to joke that all the MPs from the pro-European Liberal Democrat party could fit into a couple of London taxis. Their success at the 1997 national election means a bus would be needed now.

The left-of-centre opposition party, though small in numbers, has influence beyond its ranks: it could provide the catalyst for redrawing the UK political map.

Tony Blair, the Labour prime minister, wants to secure closer links with the party as a way of ensuring the left dominates British politics in the coming century.

The split in the vote between Labour and the former Liberal party over the past 100 years allowed the Conservatives to remain in power for much of that time.

But Mr Blair's plan faces opposition from some of his own members and some Liberal Democrats. So the outcome of the Lib Dems' leadership election on August 11 will be a key factor in deciding whether the left unites. It emerged in a book this

week that Mr Blair held secret talks with Paddy Ashdown, the current leader, just before the 1997 general election, offering to form a coalition. They even spoke on polling day, before the size of Labour's election victory became clear.

The Lib-Dems are involved

### The Liberal Democrats could provide the catalyst for redrawing the UK political map

in a government committee, chaired by Mr Blair, which was set up to look at electoral reform. Its remit has been broadened to cover ideas for a common European foreign and security policy and it could be extended to other issues.

But the Lib-Dems must decide whether they want to continue to pursue closer

ties with Labour - possibly entering government for the first time - or to redefine themselves as a party of protest.

The Lib-Dems secured 17 per cent of the vote in the last election, giving them 46 of the 639 MPs in the House of Commons. This was their best showing since the former Liberal party was the main opposition party under Lloyd George in the 1920s.

The Lib-Dems were formed by a merger in 1989 of the Liberals and the Social Democrats. The SDP itself was formed by disaffected Labour members in 1981 who were worried about Labour's strong shift to the left.

The Lib Dems have become more radical in their policies than Mr Blair's "new Labour" party. Today the Lib-Dems are strong advocates of more public spending on health and education, pledging to raise taxes to improve schools. The party pushes for better civil liberties and more environmental measures.

A central policy is their desire for a voting system based on proportional representation, which they have made a condition of any closer links with Labour.

Britain's "first-past-the-post" election system - in



### Likely candidates for the leadership election

Menzies Campbell, the party's foreign affairs spokesman, and the most likely to continue the project of building closer links with Labour. A senior lawyer, his high profile during the Kosovo crisis is expected to attract support.

Charles Kennedy, agriculture spokesman and the best-known potential candidate. He is the frontrunner to win the contest. He takes a cautious view of the relationship with Labour, believing it has gone far enough for now.

Simon Hughes, health spokesman, could stand as an opponent of a closer relationship with Labour. A flamboyant London MP, Mr Hughes is an outspoken politician who rallies the radical wing of the party.

which the candidate with the most votes in an electoral district wins its parliamentary seat even if his total is not an absolute majority - means the Lib-Dems do not enjoy the sort of electoral success achieved by other third parties in Europe, where proportional representation ensures a stronger showing for minority groups.

Mr Blair has backed changes to the voting system that would introduce an element of proportional representation - the alternative plus system. This would include a proportional mechanism to be used to elect up to 20 per cent of MPs from cities according to their party's share of the vote.

This change is not radical enough for most Liberal Democrats, but goes too far for many in Mr Blair's party. Labour pledged in its election manifesto to hold a referendum on electoral change but a vote could be put off

until after the next election.

The party traditionally does very well at a local level and will fight elections for the Scottish parliament, Welsh assembly and local elections on May 6.

Mr Ashdown does not step down until June 6 but campaigning for his successor has already begun. Three leading contenders would take very different views of the so-called "project" to link with Labour.

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MANAGEMENT

MARKETING CHILDREN

# Selling to a captivated market

Lucrative television advertising to young children, already banned in Sweden, may face further curbs in Europe, writes Richard Tomkins

Children have never had it so good. In industrialised countries, their spending power is soaring - one US estimate puts the annual income of children up to 12 at \$27.5bn. And beneath the sound of jingling coins, you can almost hear advertisers plotting to separate these young consumers from their increased disposable income.

But in Europe, a stumbling block is looming on the horizon. Amid concerns in several countries about the ethics of advertising to children, Sweden - which already prohibits television advertising aimed at children under 12 - is expected to use its presidency of the European Union in 2001 to press for an extension of the ban to the EU's 15 member states.

Advertising to children - especially on television, the most influential medium - is a contentious topic. Children are often regarded as the advertiser's dream: naive, impressionable consumers who can easily be manipulated into spending their money.

Significantly, children also wield a heavy influence on their parents' spending and advertisers stand accused of encouraging them to apply techniques variously known as pestering or psycho-terrorism to bludgeon their mothers and fathers into satisfying their advertising-driven desires.

Even so, disliking advertising to children is one thing; curbing freedom of speech, albeit commercial speech, is another. Attitudes vary from one country to another. Norway has fol-

lowed Sweden in banning all television advertising aimed at children under 12. In Belgium, this kind of advertising is banned in the Flemish region from five minutes before to five minutes after children's programmes. Greece bans toy advertising on television, although more to protect Greek toymakers than Greek children.

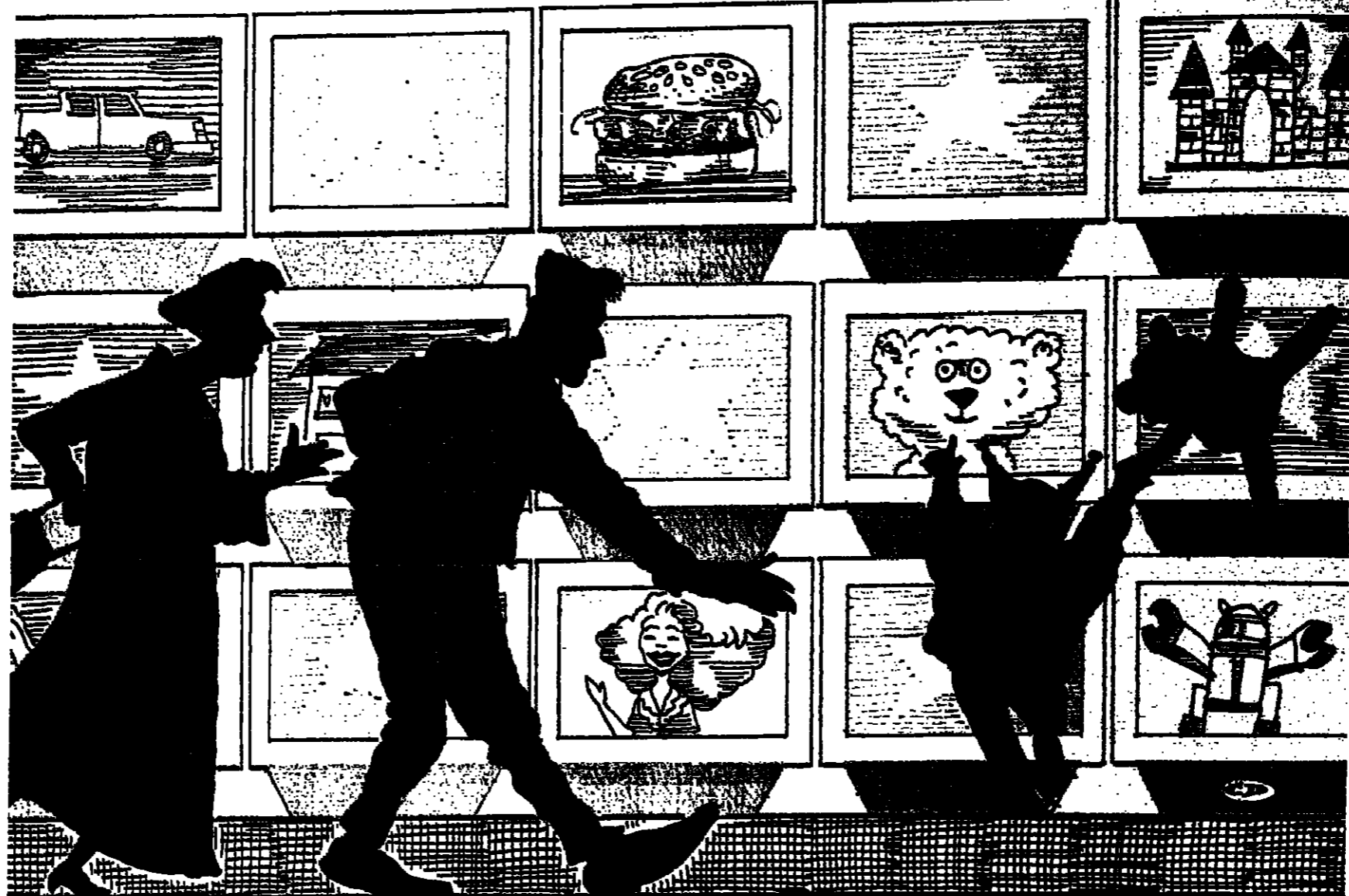
But in the US and UK, advertisers are guided more by codes of practice and self-regulation than by legislation. This reflects the fact that acceptance of television advertising to children is greatest in the countries where it has been around longest. Commercial television has existed for decades in the US and the UK whereas terrestrial commercial television has operated in Sweden only since 1992.

But even in the US and UK there are concerns about the quantity of advertising aimed at children - not least, because it is growing at an extraordinary rate.

According to James McNeal, professor of marketing at Texas A&M University, spending on advertising targeted at children has been growing at 15 to 20 per cent a year for the past six or seven years for a simple reason: children's spending power has been growing at a similar rate.

### Children are regarded as the advertiser's dream: naive consumers who can be manipulated into spending their money

Prof McNeal says this is not just because parents have been giving their children more pocket money, or even because they have been buying more for their children, although both are true. It is also because parents are giving children a much bigger say in decisions about what car the family should drive, where the family should go on vacation, how



the family house should be furnished and what food the family should eat.

Prof McNeal has coined the word "filarchy" - as in patriarchy or matriarchy - to describe children's growing power within the family. He says it is caused by a gloomy belief among parents

in the short-term looks very good, in the long-term, parents just worry that their children are not going to have a good life.

Boosted by the guilt factor, the annual income of children aged up to 12 in the US has now reached about \$27.5bn, Prof McNeal estimates, of which about \$4bn is saved and the rest spent. But Prof McNeal says children directly influence far higher levels of spending by their parents. He puts the figure at around \$186bn in the US and \$1.870bn worldwide, including the sums spent by parents on their children and a notional figure reflecting the degree to which children influence spending decisions.

As advertisers increasingly target these influential young consumers, there are conflicting views about the effects. The available research suggests that most children can understand the difference between television programmes and commercials by the

time they are eight. But that does not mean the advertisements do not work. Prof McNeal's research indicates young children tend to trust advertising messages much more than adults, starting to build up doubts and defences only at the age of 11 or 12. "I would say that the advertising targeted at elementary school children on programmes just for them works very effectively in the sense of implanting brand names in their minds and creating desires for the products," he says.

Should this be a cause for concern? Advertisers say marketing is part of life in a consumer society and learning about it is part of the process of growing up, just as children learn about shopping and how to handle money. As for pestering-power, advertisers say this is just an emotive way of describing something that exists quite separately from advertising.

Sweden's opposing view is that it is unethical to aim advertising at children, because they lack experience and maturity. "It is considered that it is not a fair way of dealing with very small consumers because they are

being exploited," says Axel Edling, Sweden's consumer ombudsman and head of the government's consumer agency. "Surprisingly, Sweden's advertising agencies seem to have few difficulties with their country's ban on advertising to children. "It doesn't do anything but codify existing procedures and, therefore, it has had very little effect," says Bjorn Larsson, president of Lowe Brindfors, a big Swedish agency.

Perhaps Sweden is more protective of children than other countries. Alternatively, it may be because the ban is less rigid than is often portrayed. Advertisements for children's products are still allowed on television, it turns out, as long as they are not obviously directed at children. And even that ban does not apply to satellite broadcasts beamed in from Britain, which are subject only to the UK's more permissive rules.

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LETTERS TO THE EDITOR

Refugees' right to refuse repatriation

From Prof Arthur C. Helton. Sir, Sadako Ogata, the UN High Commissioner for Refugees, may be mistaken when she states that the "only solution" for Kosovo refugees is repatriation so as not to "endorse the ethnic cleansing that has already taken place" (Personal View, April 20).

Refugees have become the centrepiece of the conflict in Kosovo. Slobodan Milosevic's forces are brutally uprooting and expelling them, and Nato vows to return them. The only missing perspectives are those of the refugees, who have become, in some sense, pawns of war.

Specifically, a protected internal enclave should be established so that at least some Kosovars can remain. Albania and Macedonia should, of course, be assisted in fulfilling their obligations to receive and treat the refugees humanely.

Arthur C. Helton, School of Law, New York University, 40 Washington Square South, New York, NY 10012, US

EU-only tax will drive out business

From C. J. Farrow. Sir, As Lex summarises so well (April 20), agreement on a eurobond withholding exemption will address only some of the difficulties posed by the savings tax directive proposal: a range of administrative burdens for paying agents will remain.

That is why we have stressed that - building on last year's work in the Group of Seven - the EU's priority should be to secure international agreement on the need for measures to combat tax evasion.

measures to combat tax evasion. This would not mean that the negotiation of a regime for the EU should be put on the back burner but that the measure, when adopted, should be implemented in a way that implementation should be deferred until parallel measures are being introduced in countries in the Organisation for Economic Co-operation and Development.

Transparency and the SEC

From Mr Robert K. Elliott. Sir, Your editorial "Global accounts" (April 15) unfairly disparages the Securities and Exchange Commission and others concerned about the quality of accounting standards.

Robert K. Elliott, 17 Southgate Avenue, Hastings-on-Hudson, NY 10706, US

This dangling distraction has a point after all

From Mr Richard Mascall. Sir, In his assessment of Sir Norman Foster's transformation of the Reichstag ("Berlin gets the greenhouse effect", Arts, April 19), how can Ralph Rugoff describe the "dangling tip" of his inverted cone as a "pointless distraction"?

Richard Mascall, 80A Westhall Road, Warrington, Surrey CR8 9BB, UK

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PHILIP STEPHENS

Dark Continent

The war in Kosovo has awoken the European demons of nationalism, fascism and racial and religious conflict

The war against Slobodan Milosevic is being fought because Kosovo lies on Europe's soil. Nato's leaders speak of the moral and strategic imperatives of victory. They are right. And the alliance at last has put aside the self-deception that said it was possible to will the end without furnishing the means.

President Bill Clinton put it well. If less than tactfully, when he said the US was fighting in the Balkans because "the whole 20th century is in large measure the story of slaughter that started in Europe".

Today's Europeans may recoil in horror at genocide in Rwanda and atrocities in the Congo. But Europe was Africa's diligent tutor in these matters. At a very conservative estimate 50 million have died this century in Europe's wars and concentration camps.

For Europe, though, the war is about more than the singular wickedness of Mr Milosevic. The rape of Kosovo is an affront to the Continent's self-image. It awakens the demons of a past best forgotten. More than that, it cracks a bubble of grand pretension by speaking of western Europe's dismal response to the fall of the Soviet empire.

We know that the legacy of the conflict will be a dangerous mess in the Balkans. Nato forces will have to occupy Kosovo for the indefinite future. It will not be easy to restore the region. The billions of dollars spent on the war will be followed by many billions more to repair the damage of the bombs. Serbia cannot forever be left in ruins.

The eventual peace, though, will leave a bigger question. It will ask whether Nato's European nations can find the vision and the will to build the unified Europe promised, but never delivered, after the fall of the Berlin Wall. If Europe's leaders have the wit to realise it, Kosovo can change everything. What worries me is that it may change nothing.

Most painful now for these leaders is the enforced admission that there is nothing new in the brutal ethnic repression we are witnessing in Kosovo.

This was supposed to be the past left behind in 1945. As Robin Cook, Britain's foreign secretary put it this week, "Nato was born out of the defeat of fascism. Fifty years on, we cannot tolerate the rebirth of fascism on our Continent". Such sentiments have been heard in most capitals. They explain why Germany has broken a promise to itself that it would never again take part

The slaughter and expulsion of minorities and the remaking of borders along ethnic lines has been a recurring theme of the Continent's wars - and of the treaties that ended them. Thus the 1930s saw whole populations exchanged by Greece and Turkey. Yalta, too, paved the way for the uprooting of German communities in eastern and central Europe. And the resurgence of ethnic nationalism which has torn apart the former Yugoslavia might, as Chechnya showed us, have done much the same in the former Soviet Union.

The air campaign depends entirely on American fighters and cruise missiles. They can join Europe's command and communications facilities, and on its intelligence input. Take those assets away and no amount of moral outrage in London, Paris and Berlin would halt Mr Milosevic's terror. As for ground forces, Europe's leaders cannot whisper a word until Mr Clinton is ready to send in the marines.

But wait, I hear it said in London and Paris, these inadequacies explain precisely why Europe must get on with building its own distinctive defence identity. And the EU intends very soon to appoint its own high representative on foreign and security policy. Gosh. And how much more will these nations spend to update and reorganise their woefully inadequate defence capabilities? Ah, well, that's a question best not asked. Nothing must threaten the Maastricht treaty rules on

in an offensive war. And why too, for all the private hesitations in Italy, Greece, France and elsewhere, the Nato coalition has defied Mr Milosevic's calculation that it would not survive a prolonged conflict.

It is not enough to say never again. Kosovo exposes with cruel clarity the huge gulf in western Europe between puffed-up pretension and grim reality. It was only a few months ago that the European Union proclaimed it would create a partnership of equals with the US in Nato.

The alliance's new strategic concept, to be unveiled at today's Washington summit, was supposed to declare Europe a fully-paid up member of the international defence community. Britain, France and Germany would stand ready to put out the fires in their own backyard.

Now look at what's happening in Kosovo. There are British Harriers and German Tornados in the skies over Belgrade. And there are French, even a few Belgian, troops in Macedonia. But the political purpose of these forces counts for infinitely more than any military capability. Once again, the US is fighting Europe's war.

The air campaign depends entirely on American fighters and cruise missiles. They can join Europe's command and communications facilities, and on its intelligence input. Take those assets away and no amount of moral outrage in London, Paris and Berlin would halt Mr Milosevic's terror. As for ground forces, Europe's leaders cannot whisper a word until Mr Clinton is ready to send in the marines.

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Dark Continent, Europe's twentieth century, by Mark Mazower, £20, Allen Lane/The Penguin Press



FINANCIAL TIMES Conferences Nigeria Debt, Development and Democracy: Prospects and Challenges 4 & 5 May 1999, Number One Southwark Bridge, London. Includes speaker list and registration information.

Of hares and tortoises

In the race for the Republican presidential nomination, George W. Bush has got off to a head start. But there are dangers in peaking too early, says Gerard Baker



Republican line-up: campaigners (from left) George W. Bush, Elizabeth Dole, former vice-president Dan Quayle and John McCain of Arizona

As Aesop's hare discovered the hard way, winning races is all about the effective management of expectations. With the campaign for next year's US presidential election now moving into top gear at an unusually early stage, the fable's lesson will not be lost on the large field of Republican candidates.

Bush pulled in that money without attending a single fund-raiser. The cash simply came in from eager supporters. The campaign war chest and poll ratings are nothing but a reflection of Mr Bush's strengths as a politician: he is trusted by Republicans of all hues.

McCain, an independent-minded Vietnam War veteran, has castigated the Clinton administration and his Republican colleagues for not taking a more aggressively interventionist approach. He has called on the administration to prepare actively for ground troops in Kosovo.

Oddly though, the Republican contest looks even more one-sided than the Democrats'. Polls suggest George W. Bush, the governor of Texas and son of the last Republican president is at least 25 percentage points ahead of the rest of the field. And in the battle for campaign money - the lifeblood of any primary election candidate - George W. has already secured an extraordinary advantage.

Mr Bush's opponents see this both as part of the key to his success so far, and as his principal weakness in the unfolding contest. He has not yet been forced to take positions that clearly define himself in the party's debates. When he does, opponents believe his advantage will diminish.

On this view, seemingly unlikely candidates such as Dan Quayle, still notorious for his inability to spell "potato" is in a curious position of strength-through-weakness. His expectations are extraordinarily low, but he has a solid fund-raising network and is popular with the conservative wing of the party. It will be almost impossible for him not to exceed expectations.

Facing face in Kosovo... Trading be... Overdue reli...

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FINANCIAL TIMES

FRIDAY APRIL 23 1999

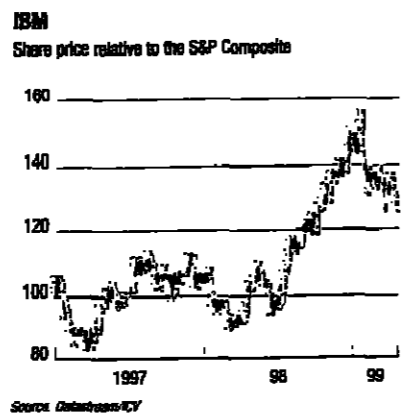
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No.1 SDH MARCONI COMMUNICATIONS

THE LEX COLUMN

Dial M for merger

How do you value a deal that may never happen? Cautiously. If Telecom Italia's investors are the judge...



The main problem remains political. Franco Bernabe, TI's chief executive, has so far failed to persuade the Italian government to give his deal the nod...

Nonetheless, political and regulatory approvals - even when forthcoming - take time. This is a scarce commodity. Olivetti is expected to launch its rival bid next week...

IBM The revival of International Business Machines under Lou Gerstner, chairman, continues to astonish. The computer maker has now beaten earnings expectations in each of the past 12 quarters...

product line-up, from laptops through servers to mainframes, helps. So does geographical diversity. The group is turning around its loss-making personal computer business and forging ahead in selling software and services.

IBM's different divisions are finally working together as they should, there is growing evidence that the group's services and software support are helping it win additional hardware sales...

US healthcare reform is back on the agenda. Not, thankfully, the sweeping curbs on drug usage proposed by the Clintons in the early 1990s...

The debate in Washington is about extending the coverage of Medicare - the US government insurance plan for the elderly - to non-hospital prescriptions. Currently, Medicare covers only hospital costs...

return the government is likely to ask for a big discount. Based on existing drug funding for veterans, this discount could amount to 15 per cent.

While exposure to US elderly prescriptions and US margins vary by company, company, DJL estimates that - all else being equal - this would knock roughly 15 per cent off US drug company earnings and 10 per cent off the European stocks.

Given the recent sharp underperformance of drug shares, some of that may now be in the price. And, Medicare extension may never happen. But the mere threat can be devastating. Even though the Clinton reforms failed, pharmaceutical stocks underperformed massively during 1992-93.

Anglo-American

Analysts reckon they need every hour of the four-and-a-half weeks left before the Anglo-American listing to crunch the numbers. The points for investors to focus on are mercifully simple.

In the short term there may be a scramble for stock as the new Anglo looks bound to join the FTSE 100 index in late June. The shares are tightly held for an FTSE stock: over 50 per cent is owned by De Beers and the Oppenheimer interests.

More fundamentally, the argument for mining shares is that metal prices must be somewhere near the bottom of their cycle. And South Africans are rated well below their North American counterparts.

Buying of the old Anglo shares in Johannesburg has been voracious recently: the shares are 75 per cent above their year-end level. That is not the most obvious background to a bargain buy.

Holocaust compensation talks 'heading for crisis'

Jewish groups warn of need to break deadlock on insurance issues

By Avi Machlis in Jerusalem and John Authers in New York

Jewish organisations yesterday warned that the international commission set up last year to resolve Holocaust survivors' insurance claims will face a crisis if it cannot reach compromises on several issues in London next month.

The commission is in deadlock after four months of talks. Little progress has been made on issues including the valuation of policies, the allowance to be made for inflation and the problem of dealing with claims against companies nationalised by east European communist governments after the war.

Elan Steinberg, executive director of the New York-based World Jewish Congress, said: "The meeting on May 6 is a critical moment. At that point we will be able to see whether this experiment will work or not."

Chuck Quackenbush, California insurance commissioner, said he was optimistic progress would be made. "But if the commission begins to fall apart the companies will be left to the tender mercies of litigation and legislation in many states," he said.

However, Lawrence Eagleburger, the former US secretary of state who chairs the commission, hoped payments could start after the meeting.

He attacked the campaign by politicians in California for sanctions including revoking European insurers' licences to trade in the state. "If we don't start paying some claims pretty soon, I would be pretty critical," he said.

He singled out Tom Hayden, a Democratic state senator in California, for criticism, saying: "I am more than slightly irritated by what I consider to be pure political posturing. It irritates me most because I don't know of a better way to get these people paid."

includes US and European insurance commissioners, Jewish groups, the government of Israel and five European insurers: Assicurazioni Generali of Italy, Allianz of Germany, Assa of France, and Winterthur and Zurich of Switzerland. Generali yesterday said it is committed to making progress towards a compromise.

Bobby Brown, commission delegate and adviser to the Israeli prime minister on diaspora affairs, urged Mr Eagleburger's determination to forge a compromise, but said the insurers had not budged after three months of talks.

He said a main sticking point had been deciding what method to use for valuing dormant policies.

Insurance groups say valuations should be based on a policy's original currency. Jewish groups want to convert policies into a stable currency and apply a compound rate of interest. A dormant policy valued by insurance companies at hundreds of current dollars, for example, could be worth nearly \$100,000 according to the latter method.

Standard Chartered to take control of Indonesian bank

By Clay Harris in London and SK Zahuddin in Jakarta

Standard Chartered, the UK-based international bank, yesterday agreed to buy a controlling stake in Bank Bali, one of Indonesia's largest private sector banks.

Farid Harianto, deputy chairman of the Indonesian Bank Restructuring Agency (Ibra), described the Standard Chartered deal as a "landmark transaction". It is the first in which a foreign institution has taken control of an Indonesian bank.

The deal clears the way for Bank Bali to participate in a government-led bank recapitalisation programme expected to lay the foundations for recovery in Indonesia.

But Bank Niaga, one of the eight other banks that qualified for the rescue scheme last month, said it had failed to come up with the money needed to participate. Some others are also believed to have missed the midnight deadline.

Standard Chartered will initially

buy a 20 per cent stake in Bank Bali with the intention of moving to 100 per cent ownership in five years. It will take full management control immediately.

It will invest Rp480bn (\$66m) in Bank Bali to pay for its 20 per cent of the Rp2,400bn recapitalisation cost. It will be able to buy the rest by paying the government's share of the recapitalisation cost over five years. The price, but not the deal itself, is subject to due diligence.

Glenn Yusuf, Ibra chairman, said the deal would show potential investors "there are people out there who have confidence in the steps taken by the government and Bank Indonesia".

Analysts said, however, that Bank Bali's strong position in consumer banking made it more attractive than other Indonesian banks more exposed to the corporate sector.

Bank Bali has 115 branches and 170 mini-branches across Indonesia. It has a 2.7 per cent share of deposits, but accounts for 30 to 40 per cent

of credit cards issued in the country. This makes it by far the largest Indonesian issuer, with a market share comparable to that of Citibank.

Rana Talwar, Standard Chartered's group chief executive, said the deal represented the bank's "faith in the underlying strengths of the Indonesian market and our faith that Ibra's recapitalisation programme will be successful".

Standard Chartered already has five branches in Indonesia. In recent years, it has phased out local names for its international banking operations, but Bank Bali's identity is likely to survive for a while. "It's a really strong brand in Indonesia, we're in no hurry to change it," the bank said.

Standard Chartered beat GE Capital of the US in the final competition for Bank Bali. It is also believed to be the leading contender to buy Nakornthon Bank in Thailand.

Bank Bali was advised by J.P. Morgan, Standard Chartered by Warburg Dillon Read.

CONTENTS

Table listing various sections: News, Features, Crossword Puzzle, Companies & Finance, Markets, FT.com, and Directory of online services.

FT WEATHER GUIDE

Weather forecast section including a map of Europe, a five-day forecast, and a table of today's temperatures for various cities.

TI Group advertisement for air conditioning systems, featuring a large image of a car and text describing the benefits of their products.

Pirelli advertisement for P3000 tires, featuring an image of a tire and the slogan 'POWER IN MOTION WITHOUT CONTROL'.

Handwritten Arabic text at the bottom of the page.



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FRIDAY APRIL 23 1999 Week 16

INSIDE

Russian lawyers fight graft Modern Russia is fighting a tidal wave of corruption and crime. Many may be tempted to despair, but the Moscow Club of Lawyers, a "communal kitchen" for Russia's leading advocates, has decided to attack the attitudes that make corruption acceptable. Page 24

Strauss-Kahn fails to lift euro Supportive comments from Dominique Strauss-Kahn, France's finance minister (left), failed to save the euro from another lifetime low as the market continued to brood over the crisis in Kosovo. An overnight rally on the back of his suggestion that the currency was nearing the lower end of its reasonable range, soon succumbed to heavy selling in the London session. Page 27

Japan catches merger wave Japan has often found itself lagging global trends in industrial restructuring. But the news that British Telecommunications and AT&T are likely to take a joint 30 per cent stake in Japan Telecom has sent a clear signal that the wave of mergers and acquisitions sweeping the world has finally reached Japanese shores. Page 21

Change rumbles through Usinor Size counts at Fos-sur-Mer, Usinor's sprawling steel complex near Marseilles in southern France. The French company produced 16.4m tonnes of steel in 1998. But even giants need to adapt and Usinor's international expansion is having knock-on effects for Fos. Page 28

Hungary tests demand for IT stock Synerg Information Systems will be the first information technology company to be listed on the Hungarian stock exchange when its initial public offering is priced today. The IPO is seen as a test of investor demand for technology stocks from central Europe, where the sector is fragmented but developing fast. Page 25

Riva charts course to revival Riva motorboats, particularly the sleek wooden Aquarama, retain a following among the wealthy and discerning in San Tropez and Monte Carlo. While the boat's reputation endures, the Italian company that builds them has, until recently, struggled to stay afloat, crippled by high costs and outdated production processes. Page 24

Trials mount for Bangladesh Bangladeshi stock markets, which crashed in 1997 after a trading scandal, have lost about 10 per cent in three months. Many brokers on trial in connection with the 1996 collapse are accused of again engaging in syndicate trading to weaken markets and pressure the government to withdraw cases against them. Page 38

COMPANIES IN THIS ISSUE

Table listing companies and their page numbers. Includes AMP (21), AT&T (21), Abbey National (23), Anglo-American (18), Asarco (26), Asia Pulp & Paper (26), BAT (26), British Telecom (21), Benetton (21), Bancamex (20), Bangkok Bank (21), Bank Bali (16), Bank of Aydia (21), Bank of New York (20), Bank of Scotland (24), Barrick (22), Baxi (34), Bell Atlantic (20), Billion (28), CBS (20), CMS Energy (20), Chase Manhattan (20), Clear Channel (20), Coca-Cola (20), Cockrill Sambe (28), Deutsche Telekom (1.18), Dow Chemical (20), DuPont (25), Duke Energy (22), Edison (4), Endesa Chile (22), Enersis (22), Ericsson (17), GTE (20), Goldman Sachs (21), Halifax (34), Hitachi (21), Hollinger Int (23), Hyundai (21), IBM (16,17), ICI (34), Infineon (21), JC Decaux (20), JUS Sports (23), JP Morgan (20), Japan Telecom (21), Kao (21).

Crossword, Page 28

MARKET STATISTICS

Table of market statistics including Annual reports (23), Benchmark Govt bonds (28), Bond futures and options (28), Dividends (28), EMS currency rates (23), Euro Markets (28), Eurobond prices (28), FTSE 100 (28), FTSE/A World Indices (35), FTSE Gold Mines Index (34), Emerging Market Index (28), FTSE Accrued rates Index (23), Foreign exchange (28), Gilts prices (28), London share service (23), Managed funds service (23), New list issues (28), IPOs/OTC issues (28), Short-term interest rates (28), Stock markets at a glance (28), US interest rates (28), World stock markets (35).

High-tech stocks return to favour

By Louise Kehoe in San Francisco High-technology stocks roared back into favour on Wall Street yesterday. After a brief sell-off, raising questions about whether the primary drivers of the bull market were running out of steam, the tech sector recovery was powered by a strong rebound by International Business Machines.

IBM results power sector's recovery on Wall Street A year ago, IBM's first-quarter revenue rose 15 per cent to \$20.32bn, about \$1bn above forecasts. Combined with strong results from Microsoft and Intel, the IBM figures offset investors' concerns over an earnings shortfall from Compaq Computer, the leading manufacturer of personal computers.

the internet continues to grow quickly. Sean Maloney, senior vice president of sales and marketing at Intel, said Europe was the biggest opportunity for internet business, where there had been a surge in internet investments. Ironically, the growth of e-commerce also explains, to some extent, the decline in Compaq's earnings. In contrast to its biggest competitors in the PC market, Compaq has been slow to adapt to selling direct to users via the internet.

US options upheaval as Amex pulls out of merger

John Labels in New York and Edward Luce in London The American Stock Exchange is to cancel a planned merger with the Philadelphia Stock Exchange in the latest upheaval to hit the US options industry.

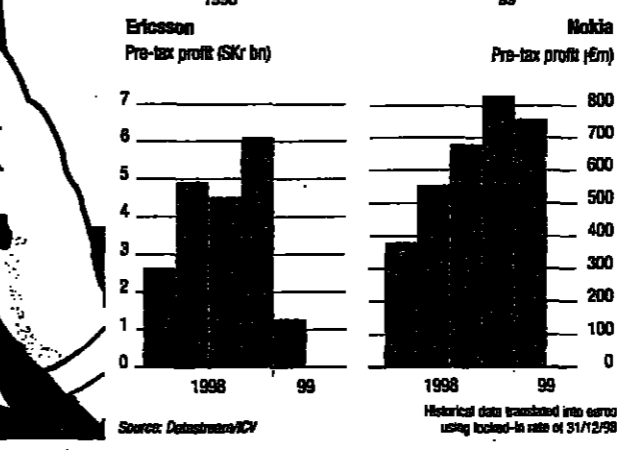
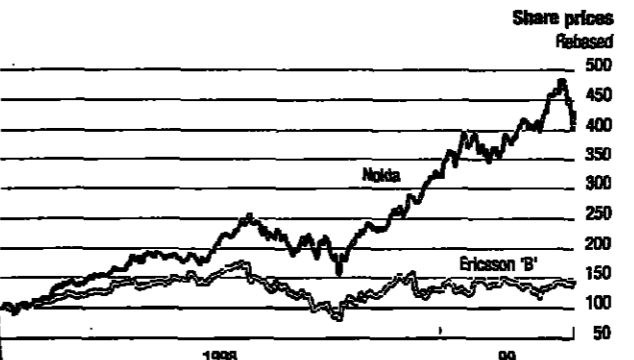
McDonald's shrugs off global crises to post 12% profits rise

By Andrew Edgecliffe-Johnson in New York McDonald's, the world's largest burger restaurant chain, shrugged off the worst of the economic crisis in Brazil, Russia and Asia to report a 12 per cent increase in net profits for the first quarter of the year.

Ericsson, Nokia results mixed

Differing fortunes reflect sales of mobile handsets

By Nicholas George in Stockholm Ericsson of Sweden and Finland's Nokia yesterday reported contrasting fortunes in their battle for supremacy in the global mobile telephone market. Nokia reported a near doubling of pre-tax profits in the first quarter to €758m (\$811m), up from €387m, and predicted sales growth of 25-35 per cent this year.



Ericsson has argued that direct comparisons with Nokia are unfair. Unlike its Finnish rival, handsets represent only a fraction of its sales compared with mobile and fixed infrastructure equipment. The Swedish group is also pinning its hopes on telephone operators buying its systems to upgrade networks to handle rising data traffic via the internet.

Ericsson also continues to be distracted by the overhaul needed in its traditional fixed-line business, suffering from price competition and weakness in emerging markets. Meanwhile, Nokia is still reaping the benefits of new products, while Ericsson is only just beginning to roll out its new range of handsets.

The failed merger comes shortly after the Chicago Board Options Exchange, the largest options market in the US, cancelled its proposed tie-up with the Pacific Stock Exchange, the smallest in the US. The US options industry has been in a state of flux for several months owing to the impact of new electronic trading technology and to a number of legal inquiries into possible collusion between exchanges.

About 60 per cent of US equity options are "grandfathered", which means they are only listed on one exchange. This has led to threats of class action against exchanges and criticisms about the wide spreads between bid and offer prices on the floor - an indication of poor liquidity.

The Chicago Exchange, which is upgrading its electronic capabilities, called off its merger with Pacific Exchange after the US Justice Department requested an unusually large number of details about the tie-up. However, insiders said it needed to divert capital into its new electronic facilities to compete with an all-electronic exchange called the International Securities Exchange, which is due to be launched next year.

Strong demand greets Brazil's \$2bn bond offer

By Khuzem Merchant Brazil's financial rehabilitation took another significant turn yesterday when its first bond offering in more than a year drew a strong response from investors.

The five-year \$2bn offering was heavily oversubscribed, a measure of the turnaround in investor sentiment towards Latin America's biggest economy since the Real's devaluation three months ago. Yesterday's offering, at the low end of expectations in terms of volume, was priced to yield 675 basis points over US treasury bonds.

national multilateral lending agencies following the Asian crisis, might launch a \$2bn bond to underwrite its rehabilitation. "The whole point of the Brazilian bond is to get Brazil back into the market and, equally important, to pave the way for Brazilian corporates to be able to refinance their outstanding bonds," said an official at Salomon Smith Barney, joint lead managers with Morgan Stanley Dean Witter.

cooking system, under which each burger is assembled to order. The system cut each restaurant's operating costs by about 1 per cent by reducing food and paper waste, he said. "The system would be limited to the US and Canada because there is a trend in North America where people want things customised and I don't think that trend is the same elsewhere." He gave no details of same-store sales growth, but analysts said this had not been as strong as the 10 per cent increase reported by Wendy's for the first quarter.

Which professional services firm gives Nikon the big picture?

the answer is Deloitte Touche Tohmatsu

Deloitte Touche Tohmatsu

COMPANIES & FINANCE: EUROPE

DEUTSCHE TELEKOM AND TELECOM ITALIA: THE GROUPS MAY BE KEEN TO JOIN FORCES BUT SUCCESS DEPENDS ON APPROVAL OF SHAREHOLDERS AND THE EUROPEAN COMMISSION

Merger hopes focus on Italian government

By James Giltz in Rome and Mike Smith in Luxembourg
Mergers often face hurdles, but the obstacles ahead of Deutsche Telekom and Telecom Italia look more daunting than most.

there are the shareholders and the markets. Some Italian officials made clear yesterday that the government would not resort to its golden share in Telecom Italia to block the deal.

Telekom in London reaffirms this point, making clear that a principal condition of the merger is that it must get the "necessary authorisation" from the Italian government.

Italian Treasury that it would not waive its voting rights in Deutsche Telekom but would pursue its existing policy of non-involvement in the company's operations.

irritation" in Rome that the German finance ministry appeared on Wednesday to have leaked the letter setting out its determination not to waive its voting rights in Deutsche Telekom.

block the merger. "If you see the market as a global market then some of the problems that might arise for other companies might be less important. Overall we cannot say that such a company [the result of a Deutsche Telekom-Telecom Italia merger] is quite impossible," he said at a meeting of EU telecom ministers.

Shareholders decry lack of clear detail

By Vincent Boland
Telecom Italia's shareholders, who have the best seats in the house as the grand opera surrounding their company unfolds, appear sceptical about its second act.

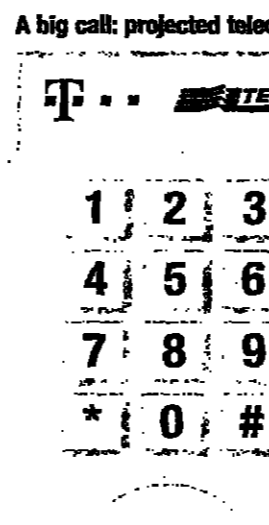
in cost-cutting," said Dino Fuschillo, head of European equities at SG Asset Management, a Telecom Italia shareholder.

A connection promising some large numbers

By Alan Cane
They may describe it as a merger of equals for political reasons, but Deutsche Telekom is acquiring Telecom Italia.

Olivetti set for hostile bid
Olivetti's formal €60.4bn (\$64.1bn) - but hostile - bid for Telecom Italia was cleared last night after Corso, the Italian stock market regulator, approved the bid prospectus, writes Paul Betts in Milan.

150 page prospectus for the statutory period of five working days. Olivetti is offering €17.50 a share in cash, bonds and equity for all outstanding Telecom Italia common voting stock compared with €12 in the Telecom Italia/Deutsche Telekom share swap plan.



Achieving critical scale. Table with columns: Market cap (bn), Strength in numbers (1998 Dec year end), and various financial metrics for Telecom Italia, Deutsche Telekom, and Combined.

Yesterday Franco Bernabè, Telecom Italia chief executive, and Ron Sommer, his counterpart at Deutsche Telekom, worked hard to justify an alliance which had seemed to have little industrial logic.

pointed out however that with the exception of the huge purchasing potential such a group would have and the undoubted success of mobile telephony throughout Europe, the proposed sources of these synergies (global branding and market presence, accelerated development and provision of next generation services and efficiency gains) hardly required the world's largest merger to be realised.

paper terms of the merger give its shareholders a slightly better deal than Olivetti's hostile offer which comprises cash, stock and bonds. In Deutsche Telekom, moreover, it has a credible international ally to help it compete in Europe's rapidly liberalising markets. Critics

argue, however, that both might fare better in international services with a US or Asian partner.

ers and 10 appointed by staff and unions in the group. If all required approvals and consents are acquired, the two companies expect to complete the deal by the fourth quarter of this year.

But they ducked issues of job cuts and the potential for rationalisation, insisting the merger would be creative rather than destructive.

Notice of Full Redemption Continental Airlines, Inc. 6 3/4% Convertible Subordinated Notes due 2006. Includes details on redemption terms and contact information.

Philips eyes US standards

By Gordon Cramb in Amsterdam
Philips yesterday produced a quarterly earnings statement which for the first time in years was free of extraordinary items, as the Dutch electronics group moved towards US accounting standards.

ing more important, and we want Philips to be included. The chances if we use US Gaap increase," said Mr. Hommen.

net profits for Philips which were better than expected at €489m (\$502m). He said earnings from continuing operations were €325m.

spreading annual bills - such as for advertising - across the year.

Wait for Gucci bid ruling

By Allen Rawsthorn in London and Barbara Smith in Amsterdam
Gucci and LVMH, the warring luxury goods groups, will have to wait until Tuesday for a Dutch court to decide whether to impose temporary sanctions in a critical legal case that could determine the course of their \$8.7bn bid battle.

LVMH, which paid \$1.4bn for 34.4 per cent of Gucci now diluted to 19.5 per cent by the PFR issue, is also challenging the legality of an earlier issue of 20m shares to Gucci's employees.

(including its \$3bn-plus cash) at \$8.7bn regardless of whether Domenico De Sole, Gucci's president, and Tom Ford, creative director, remain.

Gecina and Sefimeg to merge

By David Owen in Paris
Two French property companies, Gecina and Sefimeg, yesterday announced their intention to merge to create the biggest quoted French property group and the 10th biggest in Europe.

BNP warned over timing

By George Graham and Gary Harris
France's stock market regulators warned yesterday that they would probably require Banque Nationale de Paris's twin offers for Société Générale and Paribas to end on the same day.

court had ruled on a suit brought by the two banks against BNP's offers.

merger between two large retail banks could result in an 18 per cent cut in jobs, though employment in the banks would be likely to fall by 5 per cent even without a merger.

Under the merger, which was approved by the boards of the two companies on Wednesday, Sefimeg shareholders would receive eight Gecina shares for 13 of Sefimeg. Savings are estimated at FF25m.

ASTRA Société Européenne des Satellites S.A. ("SES") 1998 DIVIDEND. In respect of the 1998 fiscal year, the Annual General Meeting of shareholders of 15 April 1999 ("AGM") have approved a gross dividend per A-share of LUF 91.00.

NEWS DIGEST

BANKING

Bank Austria sees 28% drop in income

Bank Austria, the country's biggest bank, yesterday reported a 28 per cent drop in 1998 net income to Sch3.7bn (€268m, \$290m) with profits from the sale of stakes in various Austrian companies cushioning the impact of Sch6.2bn of extra provisions on its Russian and south-east Asian business.

After adjusting for the effects of a Sch3bn restructuring charge in 1997, net income fell over 50 per cent in 1998. Although operating profits rose 2 per cent to Sch13.5bn, a near doubling in provisions, to Sch11.2bn, would probably have led to a 1998 loss had it not been for the profits on the sale of stakes in companies such as Steyr Daimler Puch and CA-Versicherung.

Bank Austria, which is one of the biggest lenders to eastern Europe, had already released details of its Sch5bn Russian provisions but had not disclosed the impact on its net income which was at the lower end of analysts' expectations.

Bank Austria's over-exposure to Russia has dented its ambition to carve out a niche as a leading regional bank in Central and eastern Europe. However, its supervisory board moved to squash speculation over Mr Randa's future by renewing his contract for a further five years.

Mr Randa stressed yesterday that the group would achieve its target of earning Sch80 a share by 2,001.

SPAIN

BBV sees jump in profits

Banco Bilbao Vizcaya, Spain's second largest bank, lifted its attributable group profits year-on-year by 25.1 per cent to Pta38.9bn (€231m, \$244m) at the first-quarter stage despite lowered income from its Latin American units.

BBV's investment burden in Latin America was eased by its buoyant balance sheet in Spain and by increased margins in its core Spanish banking business. Domestic earnings, higher than expected, were fuelled by strong growth in consumer credit, in loans to small and medium companies and in pension and mutual funds.

The bank expects its 1999 income to be in line with its first-quarter results. This would imply a repetition of its performance last year when it also lifted its net attributable group profit by 25.1 per cent. The group's net interest income in Spain was up by 4.1 per cent to Pta97bn and its operating profits increased by 18.6 per cent year-on-year to Pta32.2bn.

SWITZERLAND

UBS praise for WDR

UBS, the Swiss bank, yesterday gave Credit Suisse Read, its investment banking division, credit for a "substantial contribution" to a first-quarter net profit of Sfr1.62bn (\$1.08bn) after tax and minorities. It said the result, which would be flushed out with full quarterly figures on May 27, was 21 per cent ahead of the same period in 1998.

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Platinum from the Bushveld complex in South Africa, produced by geological change over 2 billion years ago.

## By comparison, we're changing rather rapidly.

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During the past 18 months we've developed proposals to create a new company with a new structure and Board, new London headquarters and a primary listing on the London Stock Exchange.

This was the outcome of a far-reaching strategic review which has simplified our structure into focussed divisions to enable a more rigorous management of the Group's assets.

So far we've carried out more than 30 major transactions and the restructuring continues.

These moves show that we're not simply changing our name and address. We're creating a new international mining and natural resources group with a single-minded objective: to enhance shareholder value through a combination of real earnings and asset value growth.

Our strategic review is ongoing. The forces of nature may take their time, but we're in slightly more of a hurry to get results.

Anglo American plc, 30 Ely Place, London EC1N 6QP.

Approved for the purposes of section 57 of the Financial Services Act 1986 by Cazsons & Co and Warburg Dillon Read a division of UBS AG, ("Warburg Dillon Read") which is regulated in the United Kingdom by The Securities and Futures Authority Limited. Warburg Dillon Read is acting as financial adviser to Anglo American plc and Anglo American Corporation of South Africa Ltd.



**ANGLO  
AMERICAN**

Bank Austria sees  
8% drop in income

REV 1998

UBS



CORPORATE REFORM RESIGNATION OF NATIONAL AIRLINE CHAIRMAN REFLECTS PRESIDENTIAL PRESSURE FOR SPEEDY CHANGES

S Korean groups in management shake-up

By John Burke in Seoul Management upheaval at two of South Korea's biggest companies yesterday reflected presidential pressure for quick corporate reforms in the teeth of resistance from owners and bureaucrats.

Korea Electric Power (Kepeco) said its reformist president was expected to resign on Saturday after losing a power struggle with conservative bureaucrats at the industry ministry.

The resignation at KAL of Cho Choong-hoon, who is also the founder and chairman of KAL's parent Hanjin transport group, came after a series of accidents, including the crash last week of a KAL cargo aircraft at Shanghai.

Cho Yang-ho, his son and KAL president, will become chairman. But his role will focus on developing relations with other international airlines instead of day-to-day management.

replaced by professional executives. "KAL is a prime example of bad management by the founding family members" of Korea's leading conglomerates, or chaebol, he said.

Chung's dismissal after he prematurely announced the construction of a thermal power plant in North Korea. Analysts believe President Kim was forced to accept the decision, to preserve relations with his junior coalition partner, which appointed the industry minister.

NEWS DIGEST

BREWING

Tsingtao rides high on growing Chinese market

Tsingtao Brewery, the Chinese beer company, announced its profits had increased 34.8 per cent in 1998 to RMB1.6bn (\$193m) as it moved into lower-priced segments of the market with the expansion of the Chinese beer sector.

Tsingtao was the first Chinese company listed on the Hong Kong stock exchange in 1993. The company has had a chequered history, repeatedly surprising investors with unexpectedly poor results.

CEMENT MAKING

Siam creditors agree revamp

Siam City Cement, Thailand's second largest cement maker, which is trying to negotiate a restructuring programme, said 97 per cent of creditors had agreed to its debt restructuring plan, that will see it restart paying principal on its \$542m debt in 2001.

Managing director Paul Hugentobler said Siam City Cement would sell its non-operating holding companies, such as Karat and Eagle Cement in Singapore and Thailand.

Its Thai joint venture with Lanna Light and Gulf Electric is now up for sale, and there are several possible buyers, he said. Siam City is now 25 per cent owned by the giant Swiss cement maker Holderbank, but has options that could see its holding rise to about 50 per cent.

The cash-strapped Bank of Ayudhya group will probably retain its stake at around 28 per cent.

HOTELS

Goldman raises Rajadamri bid

Goldman Sachs, the US investment bank, stepped up its bid for Rajadamri Hotel by raising its tender offer for shares in the central Bangkok hotel operator to B43 per share from B38.

Goldman Sachs and its Thai partner, Bangkok Hotel Holding, had earlier acquired a 32.33 per cent stake in Rajadamri, which operates the five-star Regent Bangkok Hotel. Reuters, Bangkok

ELECTRONICS

Hitachi aims for tiny data card

Hitachi, the Japanese electronics company, and Infineon Technologies, formerly Siemens' semiconductor group, announced yesterday they would co-operate on MultiMediaCard, a postage-stamp-size card said to be the world's smallest data storage device.

"This will be the storage medium of the future," said Juergen Hammerschmitt, vice-president at Infineon. The small size and light weight of the MultiMediaCard makes it suitable for cellular phones, laptops and entertainment electronics such as digital cameras.

It can hold up to 16 megabytes of prerecorded data or music, and Infineon said capacity should reach 32 megabytes by next year. Up to 30 MultiMediaCards can be stacked or connected and used simultaneously to increase memory capacity. Alexandra Nusbaum, Tokyo

INSURANCE

AMP halves loan facility

AMP, Australia's largest insurer and fund management group, has halved the \$1.6bn (US\$2.57bn) multicurrency loan facility it arranged last year with four European banks, in a move implying that it is less interested in acquisitions.

In August AMP entered into a multicurrency loan agreement of \$400m with each of ABN AMRO Bank, Barclays Bank, Deutsche Bank and UBS. But AMP has now reduced the total of these facilities to \$800m.

AMP's move suggests it has now decided to consolidate after taking control of GIO Australia Holdings, a rival insurer, and acquiring National Provident Institution, the UK life group. Russell Baker, Sydney

RETAILING

Mitsukoshi sees \$96m loss

Mitsukoshi, a leading Japanese department store, yesterday announced a \$96m loss for the year ended March 31, 1999, a 70.5 per cent improvement on its \$38.8bn loss the year before.

But Mitsukoshi said it recorded a group pre-tax loss excluding exceptional items of \$4.6bn compared with a \$4.1bn profit in fiscal 1997. Its group sales were also down 4.3 per cent from \$1,018bn to \$974bn.

The retailer blamed the severe economic environment and the collapse in consumer demand for its weak results. Naoko Nakamae, Tokyo

Japan Telecom blazes trail to the country's global future

News that western groups may take joint stakes shows wave of M&A has reached Japanese shores, writes Michiyo Nakamoto

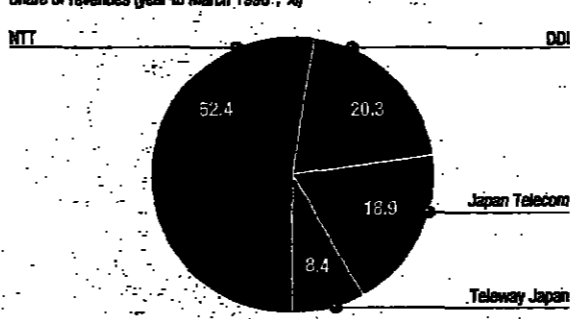
Japan has often found itself behind the times when it comes to global trends in industrial restructuring. But the news that British Telecommunications and AT&T are likely to take a joint 30 per cent stake in Japan Telecom, in the wake of a contested bid by Cable and Wireless and NTT for the international carrier IDC, has sent a clear signal that the wave of mergers and acquisitions sweeping the world has finally reached Japanese shores.

Japan Telecom is predominantly a long-distance carrier, and as such faces downward pressure on revenues amid fierce competition. However, it is investing in an advanced data transmission network, which could help it to gain about 10 per cent of the forecast \$85bn (\$5.5bn) data transmission market in 2001, says Thomas Rodes, telecoms analyst at Dresdner Klein-

wort Benson in Tokyo. For Japan Telecom, a minnow compared to NTT, Japan's dominant carrier, linking with two global groups provides the comfort of being in the international big league. As competition in the industry became global, Japan Telecom's survival depended on finding a strong partner with global reach.

More immediately, Japan Telecom is in need of substantial capital to invest in next-generation mobile communications, even within its domestic market. Having logged \$84.7bn in capital spending during 1998, Japan Telecom is forecast to put up another \$90bn this fiscal year.

Japanese long distance telephone market Share of revenues (year to March 1999, %)



Source: Japanese ISDC statistics

complications arising from Japan Telecom's relationship with Vodafone, the UK telecoms group, and possible differences over strategy with the Japanese company's management.

while AT&T and BT could help to bring a more aggressive style to the Japanese group, there is no guarantee that its shareholders and management can break out of their inherent conservatism. For now, at least, the railway companies that established Japan Telecom are expected to continue holding the biggest stake.

INDIA PETROCHEMICAL GROUP'S RESULTS REFLECT PRICE WEAKNESS IN SECTOR

Reliance Industries just ahead

By Krishna Guha in Bombay Reliance Industries, the leading Indian petrochemical company, yesterday announced a 1 per cent rise in pre-tax profits to Rs17.3bn (\$406m) in the year to March 31. In the face of sustained price weakness.

going to be slow and steady, over three to five years. Demand has to be there." Last year Reliance increased its production 26 per cent to 7.1m tonnes, as new plants at its Hazira complex came on stream. Sales volumes were also up 26 per cent. However, average product prices fell 17 per cent, and revenue rose by only 9 per cent.

increased to 28 per cent from 25 per cent - still much lower than for most petrochemical companies. Reliance adopted an aggressive pricing policy to keep out imports. It increased market share in polyester and fibre intermediates to 45 per cent and 84 per cent respectively, and retained its 56 per cent share of the plastic market.

ward integration and more value addition," he said. Interest costs jumped 45 per cent to Rs7.3bn, while depreciation rose 28 per cent to Rs8.6bn following the commissioning of new plants and a change in depreciation policy.

Kao overcomes Asian downturn

By Paul Abrahams in Tokyo

Kao, the Japanese cosmetics and toiletries group, yesterday announced record sales and net profits despite the domestic recession and downturn in Asia.

cent to \$91.6bn, while pre-tax profits, excluding exceptional items, rose 30 per cent to \$89.8bn. Return on equity rose from 6.1 per cent to 7.9 per cent.

UBS Dividend payment The ordinary General Meeting of Shareholders of UBS AG, held on 22 April 1999, has agreed the following dividend for the 1998 business year, payable on 27 April 1999: Gross dividend CHF 10.- Less 35% Swiss withholding tax CHF 3.50 Net CHF 6.50

Provisions take toll on Thai banks

By William Barnes in Bangkok

Krung Thai Bank, Thailand's largest bank, was hit by heavy provisions, and posted net losses of Bt11.66bn (\$310m) in the first quarter to the end of March.

rates in recent months helped lower the cost of funds by 20 per cent, but cuts in loan rates and and problem loans hurt operating profits. Interest income fell 38 per cent, it said.

see the bank sold into private hands. Bangkok Bank was another financial institution which posted losses due to provisions for bad loans. It reported net losses of Bt9.9bn, while provisions totalled Bt22m.

the weaker banks postponed this capital strengthening exercise. The Bank of Thailand, the central bank, insists that provisioning cover 100 per cent of bad debt by the end of 2000, though it has recently relaxed the schedule a little.

Normandy Mining plans more acquisitions

By Owen Robinson and Stephen Wyatt in Sydney

Normandy Mining, Australia's largest gold producer, is planning further acquisitions - both domestically and overseas - as well as sales of non-gold assets including its Australian copper and zinc operations when metals prices recover.

unlikely to match last year's net profit of A\$118m. However, cash costs of production were expected to fall in the fourth quarter toward A\$300 an ounce.

Notice of Redemption to the Holders of United Waste Systems, Inc. 4 1/2 per cent Convertible Subordinated Notes due 2001 NOTICE IS HEREBY GIVEN THAT, pursuant to Article Eleven, Section 11.5, of the Indenture dated as of 5th June, 1996 (the "Indenture") between United Waste Systems, Inc. ("United Waste"), Bankers Trust Company, as Trustee (the "Trustee"), and Waste Management, Inc. (the "Company")...

COMPANIES & FINANCE: INTERNATIONAL

POWER GENERATORS US GROUP TO CONTINUE AMBITIONS DESPITE WITHDRAWAL FROM BID BATTLE FOR ENDESA CHILE

Duke rethinks South American strategy

By Mark Mulligan in Santiago

Duke Energy, the US power group, was yesterday drawing up a new strategy to break into the Latin American market after its surprise early exit from the battle to control Endesa Chile, one of the region's largest generators.

A rival bid from Grupo Endesa of Spain had drawn the support of key institutional shareholders. The Spanish group, which already holds 25.9 per cent of the generator through Enerdis, its newly-acquired Chilean holding company, will next Thursday spend \$2.15bn buying a further 34.7 per cent in an auction on the Santiago Bolsa.

said the group would now look at opportunities in Argentina and Brazil. However, he said the development of gas pipelines and interconnecting cables between southern and central South American countries meant Duke would return to Chile. "We've had a good relationship with Chile, and from this we can do business," he said.

The stock market regulator after talks with some of the country's eight pension funds, which together hold 26 per cent of Endesa Chile, and with BanChile, the investment bank handling Duke's offer.

"The numbers weren't there to fulfil our objectives, and in the end it's the maths that matters," said Mr Williamson. "We had to listen to what the market was saying."

drawal "confirmed that our offer is better". "Duke was getting some support from minority shareholders, but their objectives and those of the institutions are very different," said one official.

Egyptian high-tech group to seek listing

By David Gardner, Middle East Editor

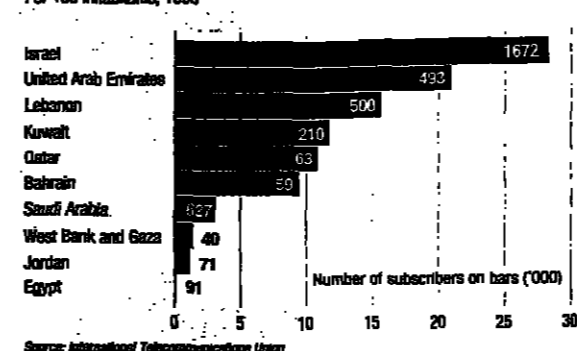
Orascom Technologies, the leading Egyptian information technology company, is planning an international listing for its operational arm, as the prelude to building a cross-border mobile telephony group around MobiniL, one of Egypt's two private cellular phone companies.

The move is a rare example of an Egyptian or Arab company attempting to become a regional force. Orascom, owned by the Sawiris family, is expected to announce shortly it has bought a 30 per cent stake in Jordan's Fastlink cell phone network, which it hopes to

expand eventually beyond 50 per cent. Simultaneously, according to Orascom executives and Cairo financiers, Orascom is bidding to set up the first private mobile network in Morocco, and to start up a cellphone company in Yemen. It is also in negotiations for a stake in one of the two private mobile phone operators in Lebanon, where nearly half of all telephones are mobile.

com's main partners in MobiniL - in which it holds 24 per cent - are France Telecom and Motorola, which each own around 20 per cent. Motorola's 26 per cent stake in Jordan's Fastlink network has also helped facilitate Orascom's acquisition.

Cellular mobile subscribers Per 100 inhabitants, 1998



The offer is to be managed by EFG-Hermes, the leading Egyptian brokerage and investment bank, in partnership with two other leading investment banks. Hassan Heikal, head of investment banking at EFG-Hermes, said Orascom had "learned a great deal through its exposure in MobiniL, where it is the operator as well as the investor".

MobiniL was bought by Orascom and its partners from the Egyptian state telecoms company for \$520m a year ago. Mr Heikal doubted, however, whether the Sawiris family's regional ambitions would be replicated by any other leading corporate groups.

Barrick in record results

By Scott Morrison in Toronto

Low-cost production at the Pierina mine in Peru enabled Barrick, the Canadian gold producer, to beat expectations by posting its strongest ever quarterly results in the face of low bullion prices.

First-quarter net income rose 18 per cent to US\$37m, or 23 cents per share, against US\$75m, or 20 cents. Analysts had expected 21 cents. Revenue for the quarter was US\$332m (US\$305m).

Much of the company's strong performance was due to greater than expected output at the recently opened Pierina mine. Production during the mine's first three months was 315,700 ounces, putting it on track to surpass the facility's anticipated 1999 production of 335,000 ounces. Pierina's output boosted Barrick's total production to 1m ounces, up from 769,000 ounces. Cash production costs at Pierina were US\$39 per ounce, once silver by-product credits were factored. That reduced the company's overall cash operating costs by 25 per cent to US\$116 per ounce. The forward selling programme continued to reap dividends, with Barrick realising an average price of US\$335 per ounce, compared with an average spot price of US\$287.

Snap-on buys Sandvik unit

By Tim Burt in Stockholm

Snap-on, the fast-growing US manufacturer of hand tools, yesterday extended its grip on the world market by spending SKr3.3bn (\$398m) to acquire the saws and tools division of Sandvik, the Swedish engineering group.

Snap-on - based in Wisconsin - will become the largest international producer of professional hand tools after integrating Sandvik's 12 European and North American plants into its operations.

"This deal is part of our strategy to become a leading player in the global market for hand tools," said Robert Cornog, chief executive of Snap-on.

"This creates a strong platform to expand in three continents."

He forecast little restructuring or job losses among Sandvik's 2,700 employees in hand tools, describing it as a complementary business alongside its existing tools, diagnostics and shop machinery activities.

In sales, the addition of the Sandvik business will lift Snap-on turnover by about 16 per cent to about \$2.1m a year.

Snap-on has agreed to pay a multiple of 1.3 times sales and 14 times profits for the Sandvik business.

The Swedish group said the disposal, following six months of talks, would enable it to concentrate on its core machine tooling, specialty steels, milling and construction activities, which all enjoy higher margins than hand tools.

USX-US Steel makes \$12m loss

By Nikki Tait in Chicago

USX-US Steel, the largest integrated steelmaker in the US, tumbled to a \$12m loss in the first quarter, hit by slumping prices and pressure from imports.

Ahead of charges, there was an underlying profit of \$4m, or 2 cents a share, compared with \$90m last time. Revenues fell from \$1.7bn to \$1.2bn, with capacity utilisation rates for raw steel-making running at 87.1 per cent, down from 99.6 per cent last time.

Analysts had been expecting a grim first quarter from the steel companies, and yesterday's results were slightly better than anticipated.

There are now hopes that the current quarter's earnings will benefit from improving prices and orders, as well as an easing of import pressures.

SKF plans asset sales to boost profits

By Tim Burt

SKF, the world's largest producer of rolling bearings, is planning to sell assets worth SKr6bn-SKr7bn (\$833m) in the latest stage of a restructuring designed to rebuild profits at the Swedish engineering group.

The company, which is mid-way through a two-year reorganisation, said the disposal programme would signal its withdrawal from specialist steels, while cutting stocks by SKr2bn and selling SKr1bn of real estate.

Sune Carlsson, the chief executive recruited last year to turn round SKF, said the programme would reduce the group's balance sheet assets by up to 18 per cent.

"We think this restructuring will lead to an annual operating profit of SKr3bn, corresponding to a margin of 8 per cent," he added.

Shares in SKF, which have been battered by poor trading performances over the past 18 months, yesterday rose SKr17.50 to SKr148 after Mr Carlsson announced a return to profit in the first quarter of this year.

PROPERTY MARKET

Advertisement for Rams Hill Golf Club & Country Club Community. Includes text: 'Call 450-998-1168 for a Free Color Brochure Due Diligence Package Available'.

Advertisement for CZECH REAL ESTATE AGENCY "LINEK" S.R.O. Offering services regarding leasing and buying of properties in Prague and all around Czech Republic.

Advertisement for SOUTH OF FRANCE UNIQUE PRIME SITE FOR SALE. 2.5 hectare park, 120 apartments + 6 houses.

Advertisement for HIGH QUALITY B1 PROPERTY INVESTMENTS - from £200,000 - Southern England. Gross yields from 11%.

Advertisement for EGERTON real estate. An unmodernised long leasehold period house overlooking the Mount Street Gardens SOUTH STREET MAYFAIR W1.

Advertisement for Forthcoming Commercial Property Surveys. Starting this June, the FT will be launching a new series of property surveys which will look at important developments in a number of key property sectors.

Advertisement for Put your prime space in our prime space. For further details contact Louise Hawker. Tel: +44 171 873 3211.

Vertical text on the right margin: CI chairm, Sport upset, Abbey with a, Mortgage mistake.

Handwritten text at the bottom: مكتبة الامير

COMPANIES & FINANCE: UK

ICI chairman defends top executives' pay

By Virginia Marsh
Sir Ronald Hampel, one of Britain's most prominent industrialists, used his final speech as chairman of Imperial Chemical Industries to defend high pay packets for top executives.

corporate governance, said it required courage for managements to stick to long-term strategies under pressure from a media that valued scoops and sensations above all else.

"Comments of the media, fed by the analyst community, sometimes anonymously, with no regulatory requirement for accuracy or consistency, can create real problems for management," he said.

masterminded, has been hindered by the sharp downturn in the sector and by the blocking of several disposals by regulators.

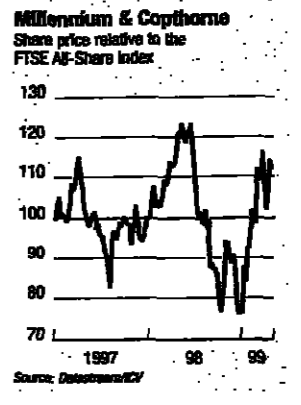
executive, said yesterday that many in the UK fostered by the media, still believed high pay in business was reprehensible.

competitive, and companies like ICI have to operate in a global market.

COMMENT

Millennium & Copthorne

There is a lot to intrigue in Millennium's bold foray into Asian hotels. Take Millennium's share price in 1998, a figure that was unchanged on 1997. He was not paid a bonus in either year.



Wassall given BICC deadline

By Susanna Doyle and Thorold Barker
Wassall, the listed venture capital group staking BICC, has been told by the Takeover Panel that any bid it plans for the cables and construction business must be formally tabled by 1pm today.

Sports Division upsets JJB

By Richard Rivlin
Problems digesting last July's £200m (£466m) acquisition of Sports Division and falling demand for sportswear has hit sales at JJB Sports this year.

swallow a pill bigger than yourself without indigestion I would not believe it. When you grow, there are growing pains."



Up and under: David Whelan, centre, flanked by David Greenwood, finance director, left, and Duncan Sharpe, managing director

Abbey dispels doubts with upbeat quarter

By Christopher Brown-Jones
Abbey National yesterday issued an upbeat first-quarter trading statement, allaying many of the doubts about its performance that surfaced with its full-year results.

improved confidence feed through to the economy," the bank said. Abbey, the second biggest mortgage lender, also reported that its share of net UK mortgage lending in the quarter was about 6 per cent.

that we have got our credit quality under control," the bank said. Abbey, the second biggest mortgage lender, also reported that its share of net UK mortgage lending in the quarter was about 6 per cent.

Millennium & Copthorne £438m rights to fund Asian expansion

By Scheherazade Daneshkhan, Leisure Industries Correspondent
Millennium & Copthorne, the hotels group, yesterday launched a £438m (£706.2m) rights issue - the UK's biggest this year - and placed its faith on recovery in the Asian hotels market.

New Zealand to its portfolio. The deal marks a radical shift in strategy. Millennium's focus had been exclusively on Europe and the US after its creation three years ago by CDL Hotels when it decided to float its European and US hotels in the UK.

money and it would be silly of me to spoil the reputation I've established over the past three years."

£52.8m the previous year. The price paid by Millennium represents a multiple of 13.9 times 1998 earnings before interest tax, depreciation and amortisation.

Scottish Mortgage admits to mistakes

By James Mackintosh
Scottish Mortgage & Trust, a £1.6bn (£2.57bn) international general investment trust, yesterday admitted it had selected its US investments poorly, but said it was continuing to put more money into North America.

"We have to be completely honest about this," said Max Ward of the fund manager, Edinburgh-based Baillie Gifford. "This was not a vintage year."

Hollinger may bid for UK press group

By Cathy Neenan
Hollinger International, the newspaper group headed by the Canadian Conrad Black, may consider bidding for Trinity if the UK's biggest regional publisher fails in its attempt to acquire Mirror Group.

"In the event that their bid for the Mirror failed, they'd be one of the regional companies we'd be interested in looking at, in keeping with our practice of looking at all regional newspaper opportunities in this country."

Table with columns: Company, Turnover (£m), Pre-tax profit (£m), EPS (£), Current payment (£), Date of payment, Dividends (pence), Total for year, Total last year. Lists various companies including Albert Fisher, Avista Reed, Caledonian Trust, etc.

NOTICE OF EARLY REDEMPTION
B-CARS No. 1
Notes issued on May 23, 1996
In accordance with the Condition 5d of the Terms and Conditions of the Notes, the Directors of B-CARS No. 1 have decided, during their meeting on March 23, 1999, to exercise the option of early redemption of the loan B-CARS No. 1.

NOTICE TO THE Bondholders of US\$100,000,000 TECO Electric & Machinery Co., Ltd.
2.75 percent Convertible Bonds due 2004
(The "Company" and the "Bonds" respectively)

nv Bank Nederlandse Gemeenten
Euro 1,250,000,000 5 per cent. Notes 1998 due 25 April 2005 (including reopening)
ISIN XS0083945171
Common Code 8384517
Amsterdam Security Code 12511

EQUANT
NOTICE CALLING AN ANNUAL GENERAL MEETING
The shareholders of Equant N.V. are advised that an Annual General Meeting will take place on 25th May 1999 at 10.30 a.m. at the Sheraton Amsterdam Airport Hotel, Schiphol Boulevard 101, 1118 BG Schiphol Amsterdam, the Netherlands.

ip-on buys advik unit
US-Steel takes \$12m loss
Property
ys
be launching a new...
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key property sectors...
world's biggest cities.
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July 2 1998
September 3 1998
October 1 1998
November 5 1998
December 3 1998
February 4 2000
March 3 2000
April 7 2000
May 5 2000
June 2 2000
July 7 2000
TIME





EURO MARKETS

# Turbulent telecoms grow in fits and starts

The volatility in telecommunication stocks this year has not stopped investors seeing them as a goldmine, writes **Bertrand Benoit**

When Deutsche Telekom held a press conference in Bonn last week to announce a substantial share issue and warn its first-quarter sales would be flat, the news sent not only Telekom but most of its rivals plummeting. The following day, Telecom was back among the main gainers in Europe after news of a merger with Telecom Italia to create a European giant worth €172.8bn. This week however, the telecommunications sector plunged again, tracking a sell-off in technology stocks on Wall Street.

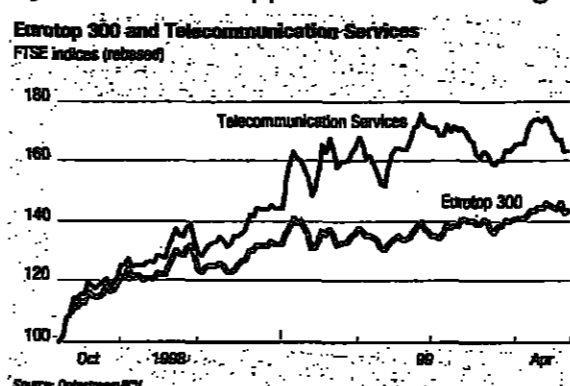
Such turbulence has been the daily staple of telecom investors this year. Following a straight-line rise in 1998, if one discounts the effect of the Russian crisis, telecom stocks have bounced up and down. Yet for most analysts, the sector, which has grown a mere 6.4 per cent on the year, remains a goldmine.

"The industry may experience fits and starts in the short term, but it is a genuine secular growth story and we like it," says Ian Scott, European strategist at Lehman Brothers.

One factor behind this year's volatility, and a key one in this week's plunge, has been the shift by investors from growth into cyclical stocks, the cheap industrial issues that have underperformed the market for the last four years.

The move, sparked by an improving global economic outlook, was underpinned by the high valuation of growth stocks in general and telecoms in particular. Despite recent corrections, the sector is trading around 37 times estimated 1999 earnings.

The growing number of stocks on offer has also conspired to frighten the most risk-averse investors. In the first quarter, no less than four new entrants announced substantial offerings. In addition to the planned rights issue by Portugal Telecom said they would return to the market shortly.



Source: DataStream

net services. Telecom stocks rallied sharply in mid-February as a batch of figures from British Telecom showed an explosion in internet traffic after the introduction of free accounts such as Dixons' Freesave.

Former monopolies benefit directly from the growth in internet use as subscribers normally connect to the global network via a local call. Besides, these large operators have a 40 per cent market share of internet services through such ventures as Wanadoo for France Telecom and T-Online for Deutsche Telekom.

"We expect that in most markets in Europe, the internet will be double the size of today's mobile market by 2008," writes the telecoms team at Lehman Brothers. In due course, says the bank, it could reach half the size of today's telecoms market.

While former monopolies will benefit from the growth in data traffic, according to ABN-Amro, niche players such as Coit or GTS will gain from rising corporate activity thanks to smaller, faster dedicated networks. Meanwhile, cellular operators should keep benefiting from the continuous increase in demand for mobile phones, recently boosted by the introduction of pre-paid phones. By 2003, J.P. Morgan expects penetration rates of 45-50 per cent in many European markets, compared with one in four in the UK today.

The last ground for optimism has been the frenzy of consolidation. The landmark deal was the Vodafone-Airtouch \$66.5bn lth-up, which created the first global operator in the cellular industry. Then came Olivetti's bid for Telecom Italia, which signalled that even former monopolies could now be bid for.

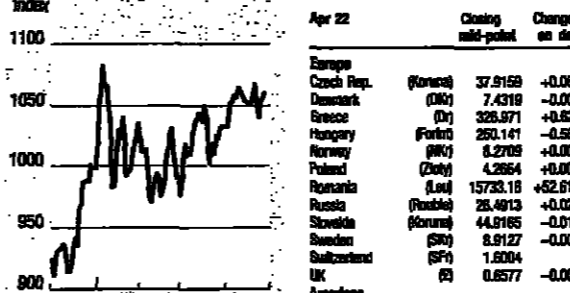
For Mr Lyons, the momentum is far from exhausted and it is not time to be underweight in telecoms. "We are moving towards a single market with operators providing services across Europe; that will benefit all sectors in the industry."

CURRENCIES, MONEY & BONDS

EURO-ZONE BONDS

Country	Rating	Yield	Change
UK	AAA	102.882	2.54
Germany	AAA	104.422	3.00
France	AAA	103.710	2.85
Italy	BBB	116.836	4.28

FTSE Euro100



Source: FTSE International

EURO SPOT FORWARD AGAINST THE EURO

Country	Rate	Change
Spain	37.8159	-0.0035
Denmark	7.4319	-0.0027
Sweden	39.5719	+0.0028
Finland	20.141	-0.0070

FTSE Actuaries Share Indices

Index	Value	Change
FTSE Euro100	1298.83	+1.21
FTSE Euro100	2988.98	+1.01
FTSE Euro100	1061.52	+0.88
FTSE Euro100	1268.85	+0.25
FTSE Euro100	1233.37	-0.21
FTSE Euro100	1290.32	-0.19

OTHER INDICES

Index	Value	Change
DJ Stoxx 50	2657.17	+20.00
DJ Euro Stoxx	3876.61	+24.28
MSCI Europe	1299.47	+12.88

FTSE EURO100 300

Company	Price	Change
Airbus	115.00	+1.00
Alcatel	10.50	+0.10
Alstom	15.00	+0.20
Amper	12.00	+0.10
Ascom	18.00	+0.30

For real-time FTSE Euro100 index quotes call FT Cityline on 0906 843 5920. Calls are charged at 60p per minute at all times.

Source: Financial Times Information. Subject to revision next day. All currencies.

## The Successful Alliance of Growth Stock Markets in Europe

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EURO.NM is pleased to announce that, as from Monday, the closing prices of all shares listed on the EURO.NM markets will appear daily on the EURO MARKETS page, in this section of all editions of the Financial Times

Figures at end-March 1999

- All-Share Index +166.6% (since 1/1/98)
- Number of Companies Listed 196
- Market Capitalisation €44.0 billion
- Total Capital Raised (at IPO) €5.8 billion
- Average Daily Trading Volume €167.0 million
- Members of EURO.NM Markets 620

Web site: [www.euronm.com](http://www.euronm.com) E-mail: [info@euronm.com](mailto:info@euronm.com)

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INTERNATIONAL CAPITAL MARKETS

Europe outperforms US Treasuries

BENCHMARK BONDS

By Arkady Ostrovsky in London and John Labate in New York

European bond markets outperformed US Treasuries yesterday, with the yield spread between German bonds and the 10-year US bond rising 5 basis points to its highest for 10 years.

strong rally again took hold in the stock market.

By early afternoon the 30-year bond, the benchmark for long-term interest rates, had lost 1/8 to 95 1/8, sending the yield up to 5.574 per cent.

The US 10-year bond yielded 4.147 per cent, the two-year note had lost 1/8 to 5.09%, yielding 5.010 per cent.

was seen as suggesting the Fed might revisit its recent easing of interest rates.

Prices of US Treasuries have been weakened by growing fears of inflationary pressure, observers said.

European bond prices edged lower despite weaker French industrial production data than expected, which led some analysts to believe that interest-rate cutting in the euro-zone was not over.

The German 10-year bond future fell 0.17 to 115.58. UK gilts continued to underperform euro-zone bonds as investors adjusted to the changing outlook for UK

interest rates. The spreads between UK gilts and German bonds widened to 85 basis points yesterday.

J.P. Morgan was one of the first large banks to change its outlook for UK interest rates from easing to tightening, but other banks are also revising their forecasts.

Mr Loey said the range of strong economic data released in recent weeks indicated that recession was over before it had even begun. He said the strength of the UK labour market and the divergence of interest rates in the euro-zone and

the UK was likely to raise question about the UK's prospects of entering EMU.

"The Bank of England is not going to raise interest rates next week but we could see some tightening soon, which would affect the longer end of the yield curve," Mr Loey said.

The Japanese government bond market continued to rise, with the yield on the 10-year JGB falling to 1.305 per cent from 1.350 per cent. The market is driven by Japanese investors who shun credit and foreign currency exposure in favour of government bonds.

First IT stock to be listed in Hungary

By Vincent Boland and Kuzman Merchant

Synergon Information Systems will become the first information technology company to be listed on the Hungarian stock exchange when its initial public offering is priced today.

A separate listing will also take place on the London Stock Exchange in the form of global depositary receipts which, like the IPO, will be the first by a Hungarian issuer in 12 months.

The IPO is being led by Nomura International and CA IB Investment Bank. It is seen as a test of investor demand for technology stocks from central Europe, where the sector is fragmented but developing fast. The listing, which could value Synergon at up to \$100m, comes a week after Hungary launched a \$600m global bond.

Both transactions are seen as a measure of returning investor confidence in Hungary. Hungarian sovereign bonds are trading at narrower spreads than comparable central European bonds, a sign of the country's detachment from the fall-out of the Russian crisis.

Synergon, which provides "integrated solutions" - customised software and hardware products - to companies based in Hungary, is offering a mix of existing and new shares to domestic and international investors in only the third IPO from central Europe this year.

Bankers said Synergon's domestic retail offering of about 10 per cent of the total was over-subscribed. The remaining 3.5m shares are being sold as shares or GDRs to domestic institutions and global investors.

Hessen makes debut in euros

NEW ISSUES

By Kuzman Merchant

The German state of Hessen launched its debut euro-bond on a day of heavy flows in both the euro and dollar markets.

Hessen's 10-year €1bn bond was its first tapping of the debt market since the state was assigned an AAA rating by Standard & Poor's last summer.

That was one reason why the bond attracted a significant response from investors in the US, where two large accounts helped to swell the US placement to 7 per cent of the total.

A quarter of the bonds were sold in Germany and the rest elsewhere in Europe and to Japan.

"North America was the real surprise, historically it has been difficult to sell there," said an official at Deutsche Bank, joint lead manager with Warburg Dillon Read.

New international bond issues

Table with columns: Borrower, Amount, Coupon, Price, Maturity, Yield, Spread, Bookrunner. Includes sections for US Dollars, Eurozone, Sterling, and Canadian Dollars.

view on spread-tightening, to raise debt.

Freddie Mac (10-year, \$1bn), DuPont, BAT and BNG led the way.

points over five-year Treasuries, and BNG launched a \$500m bond in the 10-year sector, which has attracted activity since the European Central bank's recent rate cut and indications that it may be the last for a while.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

Table showing benchmark government bond prices for various countries including Australia, Austria, Belgium, Canada, Denmark, Finland, France, Germany, Greece, Ireland, Italy, Japan, Netherlands, New Zealand, Norway, Portugal, Spain, Sweden, Switzerland, UK, and US.

BOND FUTURES AND OPTIONS

Table showing bond futures and options prices for France, Germany, Italy, Spain, and UK.

US CORPORATE BONDS

Table showing US corporate bond prices for various sectors including Utilities, Financials, Industrials, and High Yield.

US INTEREST RATES

Table showing US interest rates for Treasury Bills and Bond Yields.

NEWS DIGEST

SHARE ISSUES

International offering from Asia Pulp & Paper

Asia Pulp & Paper, an Indonesian company based in Singapore, yesterday became the first Indonesian corporate to launch an international share issue, in a \$360m offering.

Proceeds from the offering will be used as working capital for the launch of new capacity in China. A bank official said the share offering marked the start of a long-term campaign to "delverage" the company after several consecutive years of heavy investment in new mill capacity in Asia.

AP&P, which is part of the Sinarmas group owned by Indonesia's Wijaya family, is expected to benefit from the Indonesia's Wijaya family, is expected to benefit from the recent upswing in global demand for commodities and other cyclical products.

CREDIT RATINGS

Outlook on Malaysia changed

Moody's Investors Service has changed the outlook for Malaysia's long-term foreign currency credit rating ceilings for bonds and notes to stable, from negative, to reflect the improving climate in Kuala Lumpur.

The government has recently shown some flexibility in its capital controls, moving from a 12-month prohibition on capital repatriation to an exit tax.

As a result, Moody's believes Malaysia's international liquidity has strengthened. It added that Malaysia was making progress in attempts to recapitalize the banking system but noted that banking sector restructuring was proceeding more slowly.

Sheila McNulty, Singapore Comments and press releases about international capital markets coverage can be sent by e-mail to international.companies@ft.com

10 YEAR BENCHMARK SPREADS

Table showing 10-year benchmark spreads for various countries.

EMERGING MARKET BONDS

Table showing emerging market bond prices for various countries including Argentina, Brazil, Chile, Colombia, Ecuador, Greece, Hungary, India, Indonesia, Korea, Mexico, Pakistan, Philippines, Russia, South Africa, Taiwan, Thailand, Turkey, and Venezuela.

INTEREST RATE SWAPS

Table showing interest rate swap rates for various terms and currencies.

UK BONDS

Table showing UK bond prices for various maturities.

UK Gilts Prices

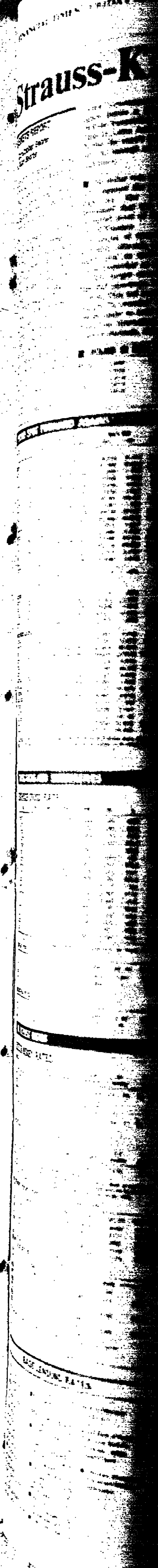
Table showing UK gilt prices for various maturities.

UK Indices

Table showing UK indices including FTSE 100, FTSE 250, and FTSE All-Share.

Other Fixed Interest

Table showing other fixed interest rates for various instruments.



Strauss-Kahn remarks fail to lift euro

MARKETS REPORT

Supportive comments from Strauss-Kahn failed to lift the euro from another lifetime low yesterday as the market continued to brood over the crisis in Kosovo.

Alan Greenspan's appearance before a Senate committee examining dollarisation in Latin America drove home the euro's failure rapidly to emerge as a reserve currency.

The dollar rose back above Y120 against the yen yesterday as the suspicion increased that this was the favoured level of the Ministry of Finance.

A series of comments by ministry officials in recent days took on more importance yesterday as stories of a Y120 target circulated at the IMF meetings in Washington.

Around the middle of the London session the euro hit a new low of \$1.0564 before settling a fraction below yesterday's close at \$1.0601.

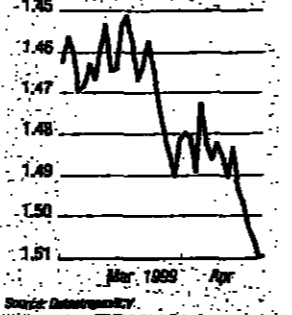
national economist at IBI International, said that the past week had seen a "gathering campaign" to damp down yen strength.

But the failure of the dollar to breach key resistance levels at Y120.40 meant that much of the its gains in Asian trading were reversed.

The market clearly had no interest in whipping up talk of more instability in the dollar-yen rate, with option volatilities continuing to dip below the 14 per cent level.

"The market's attention on volatility plays has shifted much more to the euro," said Mr Hannah.

Swiss franc Against the dollar (Sfr per \$)



The absence of large capital inflows to the currency since the start of the Kosovo crisis, and its sustained slide against the dollar, has prompted some to comment that its traditional role may be changing.

"Early safe haven flows quickly receded," said David HBOC, currency strategist at HBOC in London. Strong indications that the central

bank would not tolerate a sharp appreciation, he added, may have repelled these flows.

Earlier this month the Swiss central bank moved swiftly to stifle any rise in the currency by lowering interest rates within half an hour of the ECB rate cut.

Chris Furness, chief currency analyst at the economic consultancy 4Cast said that carry trading based on the very low interest rates in Switzerland was offsetting the safe haven effect.

"Carry trades are more significant than the central bank have acknowledged and are supported by the conviction that monetary

authorities will seek to prevent any appreciation," he said.

Most emerging market Asian currencies fell in sympathy with the yen yesterday.

But most analysts continued to speak of a decoupling of these currencies from the yen. Inflows of capital, as funds rebuild their equity positions in the region, have caused a sharp upswing despite the relative fragility of the yen in the past few weeks.

"Although they have moved in parallel over the past few days the link seems to be fraying," argued Derek Halpern, currency economist at Bank of Tokyo-Mitsubishi in London. "Progress in Thailand and Korea towards restructuring has weakened the correlation with the yen."

Despite the yen's fall, the Thai baht strengthened yesterday, rising to B27.5550 against the dollar in Asian trading.

WORLD INTEREST RATES

Table of Money Rates for various currencies including Euro, Swiss Franc, Japanese Yen, and others.

INTERNATIONAL CURRENCY RATES

Table of International Currency Rates for various countries like Britain, Denmark, France, Germany, etc.

THREE MONTH EURO LIBOR FUTURES

Table of Three Month Euro Libor Futures prices and changes.

THREE MONTH EURO LIBOR FUTURES

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Table of Three Month Euro Libor Futures prices and changes.

POUND SPOT FORWARD AGAINST THE POUND

Table of Pound Spot Forward Against the Pound rates for various countries and currencies.

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Table of Dollar Spot Forward Against the Dollar rates for various countries and currencies.

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Table of Exchange Cross Rates for various currencies.

JAPANESE YEN FUTURES

Table of Japanese Yen Futures prices and changes.

STERLING FUTURES

Table of Sterling Futures prices and changes.

UK INTEREST RATES

Table of UK Interest Rates for various terms.

EMS EUROPEAN CURRENCY UNIT RATES

Table of EMS European Currency Unit Rates for various currencies.

BASE LENDING RATES

Table of Base Lending Rates for various banks and institutions.

PHILADELPHIA SIX MONTHS OPTIONS

Table of Philadelphia Six Months Options prices and changes.

US TREASURY BILL FUTURES

Table of US Treasury Bill Futures prices and changes.

RECOMMENDED OFFER by ANGLO AMERICAN PLC for MINORCO

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Anglo American plc ("Anglo American") announces that it is making a recommended offer (the "Offer") to acquire the whole of the issued share capital of Minorco (the "Minorco Shares") in exchange for new shares of Anglo American, with a cash alternative.

Under the Offer, Minorco shareholders who validly accept the Offer and do not elect for the cash alternative will receive one new Anglo American share for every two Minorco Shares held (the "Share Offer"). Alternatively, Minorco Shareholders may elect to receive the cash alternative under which they will receive US\$16 in cash for each Minorco Share held (the "Cash Alternative").

Based on Anglo American Corporation of South Africa Limited's ("AAC") share price and exchange rates prevailing on 16 April 1999, the latest practicable date prior to publication of the Offer Document, the Share Offer values each Minorco Share at US\$24.44 and the whole of Minorco's issued and outstanding share capital at approximately US\$5,515 million.

Based on the Cash Alternative, the Offer values each Minorco Share at US\$16 and the whole of the existing share capital of Minorco at approximately US\$3,611 million.

Irrevocable undertakings have been given by AAC, De Beers Centenary AG and Central Holdings Limited S.A. or their respective subsidiaries (representing, in aggregate, 74.4 per cent. of Minorco Shares) to accept or procure acceptance of the Offer in respect of such shares and to receive shares in Anglo American as consideration.

The Board of directors of Minorco has established a committee of independent directors to evaluate the Offer and make a recommendation in respect of the Offer to the other shareholders of Minorco (the "Minority Shareholders"). The Independent Committee has unanimously recommended the Minority Shareholders to accept the Offer.

Application has been made to the London Stock Exchange for the shares to be issued in respect of the Offer to be admitted to the Official List. Application has also been made for such shares to be listed with secondary listings on the Johannesburg Stock Exchange and Swiss Exchange SWX.

Copies of the Offer Document, Form of Acceptance and the prospectus relating to Anglo American dated 22 April 1999 are available for collection from:

Computershare Services PLC, P.O. Box 859, The Pavilions, Bridgewater Road, Bristol BS99 1XZ, England or Computershare Services Limited, 1st Floor, Ethna, 41 Rue Street, Johannesburg 2001, South Africa or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951, Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008 Paris, France.

The Offer will be open for acceptance until 3.00 p.m. (London time), 4.00 p.m. (Johannesburg time), on 21 May 1999.

Holders of Minorco share warrants to bearer who wish to accept the Share Offer or elect for the Cash Alternative should obtain a Bearer Form of Acceptance (together with the Offer Document and prospectus referred to above) from Computershare Services PLC, 7th Floor, Jupiter House, Triton Court, 14 Finsbury Square, London EC2A 1ER or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951 Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008 Paris, France.

The Form of Acceptance should then be returned by hand during normal business hours to Computershare Services PLC, 7th Floor, Jupiter House, Triton Court, 14 Finsbury Square, London EC2A 1ER or Banque Générale du Luxembourg SA, 50 Avenue J. F. Kennedy, L-2951 Luxembourg or Credit du Nord, 50 rue d'Anjou, 75008 Paris, France with the relevant Minorco Share Warrants including talon number 2 and coupons numbered 24 to 45 inclusive attached as soon as possible but in any event so as to arrive not later than 3.00 p.m. (London time), 4.00 p.m. (Johannesburg time) on 21 May 1999.

The Offer is not being made, directly or indirectly, in or into, or by use of the mail of, or by any means of instrumentality (including without limitation, the post, facsimile transmission, telex and telephone) of interstate or foreign commerce, or of any facility of a national securities exchange, of the United States, Canada, Australia or Japan and the Offer cannot be accepted by any such use, means of instrumentality or from within the United States, Canada, Australia or Japan.

Accordingly, copies of the Offer Document and any accompanying documentation are not being, and must not be, mailed or otherwise distributed or sent in, into or from the United States, Canada, Australia, Japan and all persons reading this advertisement (including without limitation custodians, nominees and trustees) must not mail or otherwise forward, distribute or send the Offer Document and any accompanying documentation into the United States, Canada, Australia or Japan.

Advertisement for legal services by Melanie Miles, including contact information and a list of services.

COMMODITIES & AGRICULTURE

Sharp rise in Indian oil seed prices

By Kunal Bose in Calcutta

The withdrawal of Indian farmers from the mustard seeds market has seen the price of seeds rise to Rs15,000 (US\$1,000) a tonne from Rs11,000 in one month. At this time last year, Indian mustard seeds sold for Rs22,000 a tonne.

The northern Indian state of Rajasthan has lifted its crop to 2.5m tonnes from 1.7m tonnes last year. However, farmers there are refusing to sell at market prices if they do not match their expectations.

According to the Central Organisation for Oil Industry & Trade, total production of the nine main oil seeds in the current season will be 22.6m tonnes against 20.8m tonnes last year. The estimate does not include 4.2m tonnes of cotton seeds and 750,000 tonnes of copra, both important sources of oils for the Indian market.

The winter production of sunflower, rape seed and mustard was good. But soyabean is an entirely summer crop, so also is castor seed. We harvest the major part of groundnut during the summer. The monsoon will be an important determinant of the size of the summer crop since only 25 per cent of 26.5m hectares under oil seeds has irrigation facilities.

A marginal fall in the production of soyabean and cotton seed will be more than made up by rises in supply of groundnut, sunflower and rapeseed. The price of refined palmolein, which constitutes the majority of oil imports, fell from \$375 a tonne to \$472 over the past three months. Taking advantage of low world prices, Indian trading houses are importing large amounts of oils.

Recent rally in crude oil continues

MARKETS REPORT By Paul Solman, Gillian O'Connor and Robert Corzine

The recent crude oil rally continued yesterday with the bellwether June Brent futures contract rising to levels last seen in January 1998. In late trading on London's International Petroleum Exchange, June Brent was quoted at \$16.15 a barrel, up 26 cents on Wednesday's close, as traders reacted to strong buying on the New York Mercantile Exchange. In early afternoon trading in New York, the NYMEX front month futures contract was up 26 cents to \$18.18 a barrel.

NEWS DIGEST

MINING

Billiton to withdraw from early exploration stages

Mining group Billiton is effectively pulling out of the early stages of mining exploration. The company, which has already set up an exploration office in Vancouver - home to many exploration companies - and has completed joint venture agreements with several explorers, argues that this is a more economic way of finding new prospects than running a large exploration division. As a result of this realisation, a number of exploration centres will be closed, and properties will be disposed of.

Normandy 'to double reserves'

Normandy Mining, Australia's largest gold producer, said yesterday it would increase production from existing resources in Australia and overseas more than double the company's gold reserves within the next two years to about 25.5m ounces from 10.8m ounces. Normandy also said it was finalising a joint takeover of Great Central Mines, Australia's second largest gold producer in which it previously held a 28 per cent stake. The move followed a complex joint takeover bid by Normandy and a family-owned company of Joseph Gutnick, GCM's chairman and founder. The companies made their tandem bid through their jointly-owned company, Yandal Gold.

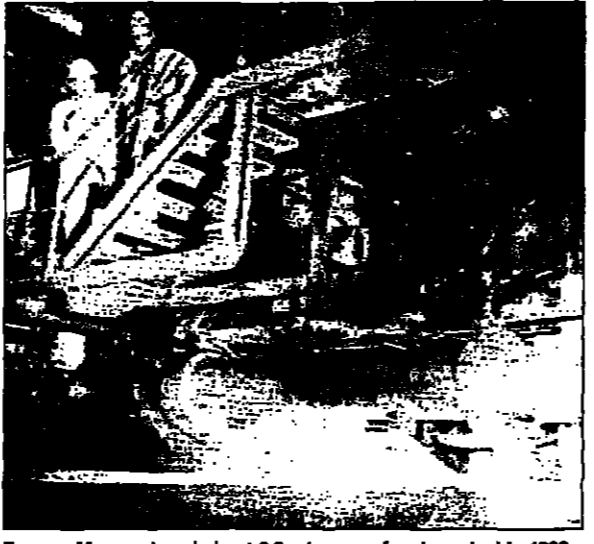
Usinor plant to concentrate on Mediterranean market

The French group's acquisition policy has had an important knock-on effect on its Marseilles complex, writes David Owen

Size counts at Fos-sur-Mer, the sprawling steel complex near Marseilles in southern France owned by Usinor, the French steelmaker. The two 800m-high blast furnaces each pump out 7,000 tonnes a day of molten pig iron, which is then taken the short distance to a steel works big enough to accommodate Paris's Notre Dame cathedral.

The weight of Usinor on the Mediterranean market will increase considerably, says an official. "The idea is to use Fos entirely for the Mediterranean for logistical reasons." Last year, Fos produced about 3.9m tonnes of carbon steel and 500,000 tonnes of stainless steel, with about 65 per cent, or 2.5m tonnes, of carbon steel shipped to Mediterranean basin markets.

By 2001, the aim is to lift carbon steel output to 5m tonnes, with 80 per cent, or 4m tonnes, sent to the Mediterranean basin. Stainless steel lamination is slower, tonne-for-tonne, than carbon steel processing, so this will free up another 800,000 tonnes a year of flat carbon steel capacity at Fos that can be earmarked for the Mediterranean basin.



Fos-sur-Mer produced about 3.9m tonnes of carbon steel in 1998

Stainless steel slabs produced by another Usinor plant in Ardoise, central France, for shipment to a third Usinor factory in Burgundy. Shipments to Fos to Sagunto should be moving, by sea, at an annual rate of 1.1m tonnes, against 400,000 tonnes at present.

Shipments to Usinor's flat products plant at La Magona in Italy are also expected to increase by something like 200 to 300,000 tonnes a year. The French company last year acquired virtually full ownership of La Magona by buying the 51 per cent it did not already own from Lucchini of Italy.

COMMODITIES PRICES

BASE METALS

Table with columns for metal type (Aluminum, Copper, Lead, Zinc), unit, and price. Includes sub-sections for LONDON METAL EXCHANGE and COMEX.

Precious Metals continued

Table showing prices for Gold, Silver, and Platinum in various units and currencies.

GRAINS AND OIL SEEDS

Table listing prices for various grains like Wheat, Corn, Soybeans, and oil seeds like Sunflower and Rapeseed.

SOFTS

Table showing prices for soft commodities such as Coffee, Cocoa, and Sugar.

MEAT AND LIVESTOCK

Table listing prices for various types of meat and livestock.

JOTTER PAD

For solutions to today's crossword call 0906 843 0060. Calls cost 60p a minute.

CROSSWORD

A crossword puzzle grid with clues provided for both across and down directions.

ENERGY

Table showing prices for various energy commodities like Crude Oil, Heating Oil, and Gas.

HEATING OIL

Table listing prices for different grades of heating oil.

SOYABEANS

Table showing prices for soybean products like Meal, Oil, and Middlings.

POTATOES

Table listing prices for different varieties of potatoes.

COFFEE

Table showing prices for various types of coffee beans.

LONDON TRADED OPTIONS

Table listing prices for various options contracts traded in London.

LONDON SPOT MARKETS

Table showing spot prices for various commodities like Gold, Silver, and various metals.

FRESH GRAIN COPPER

Table showing prices for fresh grain copper.

NATURAL GAS

Table listing prices for natural gas in different regions.

HEATING OIL

Table showing prices for heating oil.

PULP AND PAPER

Table listing prices for various types of pulp and paper.

INDEXES

Table showing various market indices like FTSE 100, Nikkei, etc.

PRECIOUS METALS

Table showing prices for gold, silver, and platinum.

LONDON BULLION MARKET

Table showing prices for bullion in the London market.

UNLEADED GASOLINE

Table listing prices for unleaded gasoline.

Wool from Merino & Co

The Australian market edged ahead again this week, with continued strength in line between the driving force, Softex, among broader markets and crossbreeds initially pulled the market down before a subsequent recovery led the main feature.

Wool from Merino & Co

The Australian market edged ahead again this week, with continued strength in line between the driving force, Softex, among broader markets and crossbreeds initially pulled the market down before a subsequent recovery led the main feature.

FT MANAGED FUNDS SERVICE

Offshore Funds

FT Cytex Unit Trust Prices are available over the telephone. Call the FT Cytex Help Desk on (+44 1773) 673 4276 for more details.

OFFSHORE AND OVERSEAS

BERMUDA (FSA RECOGNISED)

Table listing Bermuda funds including Bermuda Currency Funds Ltd, Bermuda Investment Management Ltd, etc.

BERMUDA (REGULATED)\*\*

Table listing regulated Bermuda funds including Bermuda Investment Management Ltd, Bermuda Currency Funds Ltd, etc.

CAYMAN ISLANDS (REGULATED)\*\*

Table listing Cayman Islands funds including Cayman Investment Management Ltd, Cayman Currency Funds Ltd, etc.

Table listing various international funds including Royal Bank of Canada, American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

Table listing various international funds including American Public Fund, etc.

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tion to withdraw from... ty expiration stages... able reserve... FORWARD

FT MANAGED FUNDS SERVICE

Offshore Funds and Insurances

FT Cityview Unit Trust Prices are available over the telephone. Call the FT Cityview Help Desk on (44) 171 873 4200 for more details.

Main table containing fund names, prices, and performance metrics across various categories like Jersey, Luxembourg, and Offshore Insurances.

OFFSHORE INSURANCES

Table listing offshore insurance companies and their details.

Handwritten Arabic text at the bottom of the page.

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

© FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (44 177) 873 4376 for more details.

Table of fund data including columns for fund name, price, and other metrics. Includes sections for 'OTHER OFFSHORE FUNDS' and 'AXA Investment Managers'.

Table of fund data including columns for fund name, price, and other metrics. Includes sections for 'Global Asset Management' and 'Decipher 2004 Global Investors'.

Table of fund data including columns for fund name, price, and other metrics. Includes sections for 'Heritage Capital Management' and 'Northern Light Funds'.

Table of fund data including columns for fund name, price, and other metrics. Includes sections for 'Schroder Investment' and 'The Thornley Funds'.

Advertisement for State Street with text: 'THE NUMBER OF PEOPLE OVER 60... WILL TRIPLE BY 2030. IT'S TIME FOR YOUR INVESTORS' RETIREMENT STRATEGIES TO MULTIPLY AS WELL.' Includes a logo for State Street.

ADVANCED FUND NOTES: Detailed disclaimer and information regarding fund performance, risks, and fees.

LONDON SHARE SERVICE

AEROSPACE & DEFENCE

Table listing aerospace and defence companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS - Continued

Table listing construction and building materials companies with columns for company name, price, and change.

ENGINEERING & MACHINERY - Continued

Table listing engineering and machinery companies with columns for company name, price, and change.

HEALTH

Table listing health-related companies with columns for company name, price, and change.

INVESTMENT COMPANIES - Continued

Table listing investment companies with columns for company name, price, and change.

INVESTMENT COMPANIES - Continued

Table listing investment companies with columns for company name, price, and change.

AUTOMOBILES

Table listing automobile companies with columns for company name, price, and change.

DISTRIBUTORS

Table listing distributor companies with columns for company name, price, and change.

BANKS

Table listing bank companies with columns for company name, price, and change.

FOOD & DRUG RETAILERS

Table listing food and drug retailers with columns for company name, price, and change.

HOUSEHOLD GOODS & TEXTILES

Table listing household goods and textiles companies with columns for company name, price, and change.

HOUSEHOLD GOODS & TEXTILES

Table listing household goods and textiles companies with columns for company name, price, and change.

BEVERAGES

Table listing beverage companies with columns for company name, price, and change.

DIVERSIFIED INDUSTRIALS

Table listing diversified industrial companies with columns for company name, price, and change.

CHEMICALS

Table listing chemical companies with columns for company name, price, and change.

ELECTRICITY

Table listing electricity companies with columns for company name, price, and change.

ELECTRONIC & ELECTRICAL EQUIPMENT

Table listing electronic and electrical equipment companies with columns for company name, price, and change.

CONSTRUCTION & BUILDING MATERIALS

Table listing construction and building materials companies with columns for company name, price, and change.

FORESTRY & PAPER

Table listing forestry and paper companies with columns for company name, price, and change.

INFORMATION TECHNOLOGY HARDWARE

Table listing information technology hardware companies with columns for company name, price, and change.

GAS DISTRIBUTION

Table listing gas distribution companies with columns for company name, price, and change.

GENERAL RETAILERS

Table listing general retailers with columns for company name, price, and change.

ENGINEERING & MACHINERY

Table listing engineering and machinery companies with columns for company name, price, and change.

INSURANCE

Table listing insurance companies with columns for company name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for company name, price, and change.

INSURANCE

Table listing insurance companies with columns for company name, price, and change.

INVESTMENT COMPANIES

Table listing investment companies with columns for company name, price, and change.

INV TRUSTS SPLIT CAPITAL

Table listing investment trusts split capital with columns for company name, price, and change.

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FOOD PRODUCERS & PROCESSORS

Table listing food producers and processors with columns for company name, price, and change.

HOUSEHOLD GOODS & TEXTILES - Continued

Table listing household goods and textiles companies with columns for company name, price, and change.

سكاي انجني



LONDON SHARE SERVICE

NEW TRUSTS SPLIT CAPITAL - Continued

Table listing financial data for New Trusts Split Capital, including company names and various metrics.

MINING - Continued

Table listing financial data for Mining companies.

REAL ESTATE - Continued

Table listing financial data for Real Estate companies.

SPECIALITY & OTHER FINANCE - Continued

Table listing financial data for Speciality & Other Finance companies.

TRANSPORT - Continued

Table listing financial data for Transport companies.

AIM - Continued

Table listing financial data for AIM (Alternative Investment Market).

LEISURE, ENTERTAINMENT & HOTELS

Table listing financial data for Leisure, Entertainment & Hotels companies.

OIL & GAS

Table listing financial data for Oil & Gas companies.

Advertisement for Interactive Investor website, featuring the text 'If only this page could be updated now. Our pages just have been.' and the website URL www.iii.co.uk.

WATER

Table listing financial data for Water companies.

AMERICANS

Table listing financial data for American companies.

CANADIANS

Table listing financial data for Canadian companies.

SOUTH AFRICANS

Table listing financial data for South African companies.

TRADED INDEX SECURITIES

Table listing traded index securities.

AIM

Alternative Investment Market

Text describing the AIM (Alternative Investment Market) and its services.

LIFE ASSURANCE

Table listing financial data for Life Assurance companies.

MEDIA & PHOTOGRAPHY

Table listing financial data for Media & Photography companies.

PACKAGING

Table listing financial data for Packaging companies.

RESTAURANTS, PUBS & BREWERIES

Table listing financial data for Restaurants, Pubs & Breweries.

SUPPORT SERVICES

Table listing financial data for Support Services companies.

SOFTWARE & COMPUTER SERVICES

Table listing financial data for Software & Computer Services companies.

TELECOMMUNICATIONS SERVICES

Table listing financial data for Telecommunications Services companies.

TOBACCO

Table listing financial data for Tobacco companies.

TRANSPORT

Table listing financial data for Transport companies.

PHARMACEUTICALS

Table listing financial data for Pharmaceutical companies.

REAL ESTATE

Table listing financial data for Real Estate companies.

SPECIALITY & OTHER FINANCE

Table listing financial data for Speciality & Other Finance companies.

GUIDE TO LONDON SHARE SERVICE

Guide to London Share Service, providing information on how to use the service, including details on data sources, updates, and contact information.

Additional information and notices regarding the London Share Service, including details on the FT Free Annual Reports Club and FT Cityline.

LONDON STOCK EXCHANGE

Wall Street's revival soothes fretting FTSE 100

MARKET REPORT By Steve Thompson, UK Stock Market Editor The nervousness surrounding London's stock market earlier this week was all but washed away as investors responded enthusiastically to Wall Street's revival.

interest rates to fall further. Doubts were cast by some market observers over the likelihood of further cuts after Wednesday's much stronger-than-expected data on average earnings for the three months to February.

of hectic turnover, the FTSE 100 index finished 102.6 ahead at 6,413.6, having hit a session high of 6,457.1 just before Wall Street trading commenced.

looked set to drive through 5,800, so the FTSE SmallCap penetrated an important psychological level, moving back through 2,500 and finishing up 22.8 at 2,508.3.

Dow kicked up more than three figures, hitting 10,700 as it did so. Hopes of yet more global merger-takeover developments in the near future, along the lines of the Deutsche Telekom-Italia Telecom deal, were being put forward by dealers as one of the driving forces behind the strength in London.

ahead to challenge their all-time high after a positive annual meeting at which the chairman told shareholders of an increase in market share in an increasingly competitive environment.

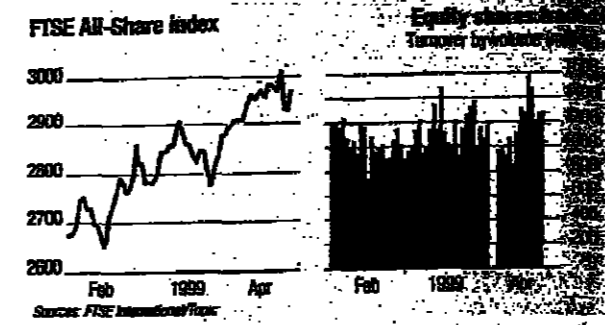


Table with 2 columns: Indices and ratios, and Best performing sectors. Indices include FTSE 100, FTSE 250, FTSE All-Share, and Long gilts yield. Sectors include Financial Services, Telecommunications, and Non-Cyclical Services.

WPP takes top spot

COMPANIES REPORT By Peter John and Martin Brice WPP, one of the world's biggest marketing services companies, was the best performer in the Footsie, jumping 34 to 546p on several encouraging signals.

quarter figures that were down sharply but broadly in line with most forecasts. There were also some confident comments about March trading. However, in a see-saw market, it just so happened that leading cyclical shares were losing steam yesterday and the shares ended 25 off at 649p.

cerned, comments of the media, fed by the analyst community, sometimes anonymously, with no regulatory requirement for accuracy or consistency, can create real problems for management," he told shareholders at the annual meeting before retiring after 44 years with ICI.

Best and worst performing FTSE sectors Telecommunications Services Automobiles 6700 6500 6300 6100 5900 5700

again afterwards on relief that the situation was stronger than it appeared at the mortgage lender's figures in February. At the time, Abbey delivered news of increasing mortgage arrears and rising provisions for consumer lending. But, yesterday, Abbey said arrears had fallen 12 per cent. The shares ended 85 higher at £13.68.

exposure to economic recovery and "the UK as a Euro-bubble" and come up with a dozen plays. Among them are Halifax, which rose 16 1/2 to 885p; Lloyds TSB, up 18 1/2 to 972 1/2; Bass, up 27 to 913 1/2; and Kingfisher, up 38 at 809 1/2.

Table titled 'FUTURES AND OPTIONS' showing FTSE 100 Index Futures (LEFE) and FTSE 100 Index Options (LEFO) prices and movements.

Table titled 'FT 30 INDEX' showing index values for Apr 22, Apr 21, Apr 20, Apr 19, Apr 16, Apr 15, Apr 14, Apr 13, Apr 12, Apr 9, Apr 8, Apr 7, Apr 6, Apr 5, Apr 2, Apr 1.

Table titled 'STOCK MARKET TRADING DATA' showing volume, value, and price changes for various sectors like Energy, Chemicals, and Telecom.

The long-standing overhang of stock in Limekiln, the Mobern kitchens and Dolphin bathrooms group, saw the shares move ahead 5 to 58p. The stock was held by trustees of the estate of Stephen Boler, the company founder, who died in October.

Out of steam The run-up by leading engineering and other cyclical stocks seemed to run out of steam as a bout of profit-taking came to the fore. GKN was off 43p at £10.60, while Smiths Industries gained 31 to 859p.

London recent issues: equities Issue Amt. Price. Date. The table lists various equity issues with their amounts, prices, and dates.

Table titled 'FTSE GOLD MINES INDEX' showing index values for Apr 22, Apr 21, Apr 20, Apr 19, Apr 16, Apr 15, Apr 14, Apr 13, Apr 12, Apr 9, Apr 8, Apr 7, Apr 6, Apr 5, Apr 2, Apr 1.

Breitling advertisement featuring a large image of a Breitling Navitimer chronograph watch. Text includes 'THE PRINCIPLES OF AVIATION THE ESSENCE OF BREITLING', 'In the demanding world of aeronautics, every single component must be officially approved and certified.', and 'Our movements meet all the precision and reliability criteria required to obtain chronometer certification.'

Table titled 'FTSE Actuaries Share Indices' showing performance metrics for various industry sectors like Insurance, Banking, and Retail.

Table titled 'UK Series' and 'Trading Volume' showing market activity, including major stock movements and trading volumes for various companies.

Old Navitimer. Self-winding chronograph, with its famous circular slide rule. Flyers' favorite wrist instrument since 1952. www.breitling.com

FTSE INTERNATIONAL logo and additional market data.

Highs & Lows shown on a 52 week basis

WORLD STOCK MARKETS

EUROPE (EMU) Prices in €

Table of stock prices for European countries including Austria, Belgium, France, Germany, Greece, Ireland, Italy, Netherlands, Portugal, Spain, and Switzerland.

EUROPE (NON-EMU)

Table of stock prices for European countries not in the EMU, including Denmark, Norway, Sweden, and the UK.

Table of stock prices for Asia, including Australia, Hong Kong, India, Japan, Korea, Malaysia, Singapore, Taiwan, Thailand, and the Philippines.

Table of stock prices for Latin America, including Argentina, Brazil, Chile, Colombia, Mexico, Peru, and Venezuela.

Table of stock prices for Africa, including South Africa, Egypt, and Morocco.

Table of stock prices for the Middle East, including Israel and Turkey.

Table of stock prices for Oceania, including New Zealand.

Table of stock prices for Russia and Eastern Europe, including Russia, Poland, Czech Republic, Slovakia, and Hungary.

Table of stock prices for the Pacific region, including Canada, the US, and Mexico.

Table of stock prices for the Americas, including Canada and the US.

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Advertisement for Rockwell Science Center, featuring a photograph of a person and the text 'Rockwell Science Center's advanced materials provide businesses with a competitive edge.'

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, London, and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries.

Table of FT/S&P Actuaries World Indices showing various regional and global indices with their respective values and changes.

Emerging markets:

IFC investable indices

Table of Emerging Markets IFC Investable Indices showing various regional indices with their respective values and changes.

Main table of World Stock Markets listing various countries and their stock indices, including Australia, Canada, Europe, Japan, Korea, Latin America, Middle East, Oceania, Pacific, Russia, South Africa, Taiwan, Thailand, and the US.

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NEW YORK STOCK EXCHANGE PRICES

4 pm 22nd April 22

Symbol	Price	Change	Volume
IBM	115.25	+0.50	1,200,000
MSFT	34.50	+0.25	2,500,000
GOOG	275.00	+2.00	500,000
AMZN	35.00	+0.50	1,800,000
YHOO	28.00	+0.20	1,500,000
ORCL	45.00	+0.50	1,000,000
INTC	20.00	+0.10	3,000,000
QCOM	55.00	+0.75	800,000
TXN	40.00	+0.50	1,200,000
HPQ	30.00	+0.25	2,000,000
CRM	48.00	+0.75	700,000
ADP	38.00	+0.50	1,100,000
NET	25.00	+0.25	1,600,000
EA	32.00	+0.50	900,000
WDC	22.00	+0.25	1,400,000
SGA	18.00	+0.10	1,300,000
PLT	15.00	+0.15	1,700,000
WYNN	12.00	+0.10	1,900,000
UNH	42.00	+0.50	1,000,000
CVS	35.00	+0.50	1,100,000
MRK	28.00	+0.25	1,200,000
ABBV	25.00	+0.25	1,300,000
LLY	38.00	+0.50	1,000,000
AMGN	30.00	+0.50	1,100,000
BIIB	45.00	+0.75	800,000
CELG	22.00	+0.25	1,200,000
MRNA	18.00	+0.25	1,300,000
VRTX	15.00	+0.25	1,400,000
REGN	12.00	+0.10	1,500,000
TEVA	10.00	+0.10	1,600,000
AMRY	8.00	+0.10	1,700,000
CRMR	7.00	+0.10	1,800,000
SRGX	6.00	+0.10	1,900,000
BTX	5.00	+0.10	2,000,000
AMTX	4.00	+0.10	2,100,000
AMTX	3.00	+0.10	2,200,000
AMTX	2.00	+0.10	2,300,000
AMTX	1.00	+0.10	2,400,000
AMTX	0.50	+0.05	2,500,000

**IN.SECTS (Pan European Sector Indices from EuroBench)**

The IN.SECTS - pan European equity sector indices from EuroBench - contain only those listed stocks that have trading volumes in their respective sectors. Stocks that do not trade in their respective sectors are not included. The IN.SECTS are calculated using the same methodology as the EuroBench Index. The IN.SECTS are available on a daily basis. (Prices provided with a 1% tolerance)

Sector	Index	Change	Volume
AMT	12.50	+0.10	1,200,000
AMT	11.50	+0.10	1,300,000
AMT	10.50	+0.10	1,400,000
AMT	9.50	+0.10	1,500,000
AMT	8.50	+0.10	1,600,000
AMT	7.50	+0.10	1,700,000
AMT	6.50	+0.10	1,800,000
AMT	5.50	+0.10	1,900,000
AMT	4.50	+0.10	2,000,000
AMT	3.50	+0.10	2,100,000
AMT	2.50	+0.10	2,200,000
AMT	1.50	+0.10	2,300,000
AMT	0.50	+0.05	2,400,000

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مکان الکترون

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GLOBAL EQUITY MARKETS

US INDICES

Table of US stock indices including Dow Jones, S&P 500, and various sector indices with their respective high, low, and change values.

US DATA

Table of US economic data including market activity, active stocks, and ratios.

JAPAN

Table of Japanese stock market data including Nikkei 225 and TOPIX indices.

FRANCE

Table of French stock market data including CAC 40 index.

GERMANY

Table of German stock market data including DAX index.

UK

Table of UK stock market data including FTSE 100 index.

INDEX FUTURES

Table of index futures for S&P 500, Dow Jones, and other indices.

WORLD MARKETS AT A GLANCE

Large table providing a global overview of equity markets, including indices for various countries like Argentina, Australia, Canada, etc.

THE NASDAQ-AMEX MARKET GROUP

Extensive table listing individual stocks traded on the NASDAQ and AMEX exchanges, including company names, prices, and volume.

AMEX

Table of stocks listed on the AMEX exchange.

EASDAQ

Table of stocks listed on the EASDAQ exchange.





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GE Capital European Equipment Finance is part of GE Capital Services, one of the world's largest and most diverse financial services organisations. We provide innovative leasing programmes and solutions for all types of industry, and currently have operations in 14 different countries with Net Earning Assets of \$6 billion. We want more.

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### Corporate Finance Associate Oil and Gas Sector



ABN AMRO is a major universal bank with a strong international focus, its network of offices operating in 71 countries world-wide being virtually unmatched by any other bank. With assets of US\$414 billion, ABN AMRO also ranks as the 4th largest bank in Europe and the 8th largest in the world. (*The Banker* July '98)

A team of oil and gas corporate finance specialists, independently rated as the leading oil and gas advisors in Europe, was hired at the end of last year joining ABN AMRO's extensive investment banking operations in London. This team is now seeking to recruit an additional executive at Associate level.

The Associate will work as part of the team advising clients on the sale and purchase of upstream and downstream oil and gas assets and companies world-wide, and will be involved in undertaking financial valuations and in the preparation of marketing ideas. Applicants should have a degree from a leading university, and have two to five years' experience working in or with the oil and gas industry in a financial, commercial or technical capacity. They should have excellent analytical and communication skills - both written and oral - and be familiar with discounted cash flow analysis.

Remuneration will be competitive with leading investment banks, including performance-related bonus. Applicants should send a curriculum vitae to Fiona Prentice, Beaufort House, 15 St Botolph Street, London EC3A 7QL.

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The continued growth and development of the business has resulted in a requirement for an additional private banker with investment expertise. The appointed candidate will provide excellent service and expert advice to the bank's most sophisticated investment clients. He/she will form part of a high calibre team with a remit to build and manage strong, enduring relationships with clients. An important part of the role will be to work closely with portfolio managers internally and keep abreast of global markets.

This role requires a relationship and investment management background in private banking, fund management or private client stockbroking. A broad knowledge of global investments across a range of asset

classes will be required, as well as an understanding of the investment process, including asset allocation and portfolio construction. Familiarity with UK taxation law would also be beneficial, together with a broad understanding of the financial planning aspects of advising private clients.

Candidates are likely to be educated to degree level, with a relevant investment qualification. They must have excellent communication and interpersonal skills, strong personal presence, high energy levels and initiative. Sound judgement and a collaborative, team oriented style will also be essential.

This is a unique opportunity to make a significant contribution within a leading international private bank offering excellent career opportunities. Remuneration will be highly competitive and will include a performance related bonus and a full range of other benefits.

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Email applications with cover letter and CV should be made to the European Search Committee at [escs@archelon-us.com](mailto:escs@archelon-us.com).



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DUBLIN

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To discuss this further please contact the advising consultants David Hunter on (00 44) 171 804 3061 or Tara Nolan on (00 353) 1 662 6703 for a discreet conversation about your role in the EuroPlus adventure. Alternatively please send your details to them, quoting reference DH2014 at:

Executive Search and Selection PricewaterhouseCoopers Southwark Towers 32 London Bridge Street London SE1 9SY Fax: (00 44) 171 378 0647 E-mail: [d.hunter@uk.pwcglobal.com](mailto:d.hunter@uk.pwcglobal.com) www.pwcglobal.com/executive/uk

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- Senior member of a pan-European editorial team.
- Close contact with analysts. Edit investment research ideas for external and internal use.
- Input into design of research products.

- Assist with development of written product and research marketing and distribution.

#### QUALIFICATIONS

- Successful editor either within leading broker or experience in financial journalism. Alternatively, an equity analyst.
- Thorough and rigorous analytical mind. Able to write in depth.
- Highly motivated team player with excellent management skills.
- Commercially aware and good communicator.

SAINTY HIRD & PARTNERS



Please send a full CV and current salary details, quoting ref 990312, to Jessica Thompson, SHP Associates, Aldermany House, 10-15 Queen Street, London EC4N 1TJ. Tel: 0171 815 8888. Fax: 0171 815 8800. E-mail: [jessica@shpa.co.uk](mailto:jessica@shpa.co.uk) Internet: <http://www.shpa.co.uk>

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London - Competitive Package

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#### The Role

- European ADR client relationship management, working with Country Managers
- Co-ordination and transaction of ADR activities with major European corporates
- Assisting clients with ADR programme development and Investor Relations initiatives

#### The Candidate Profile

- At least three years financial services experience, with prior client experience
- Team-orientated, with first-class written and verbal communication skills
- University graduate with fluency in at least one other European language

This position represents an outstanding opportunity for a highly-motivated, determined, and enthusiastic individual wishing to become part of a successful team. In the first instance, please post, fax or e-mail your curriculum vitae to Harry Cheswood at Richmond Selection, 15 St Helen's Place, Bishopsgate, London EC3A 6DE. Fax: 0171 628 5551 Tel: 0171 628 5550 E-mail: [hcf@richmond-selection.com](mailto:hcf@richmond-selection.com)



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## Finance Director



The New Covent Garden Soup Company is a manufacturer of high quality natural chilled fresh soups with a highly successful track record in its first ten years of growth. The acquisition by S Daniels Plc in 1998 has provided the financial support and management vision for NCGS to re-invigorate its already enviable brand profile in the UK and move forward as the flagship brand leader within the group. Daniels' impressive track record to date, with revenues doubling in 1998 to £64 million, continues to exceed city expectations and remain committed to an aggressive strategy of organic and acquisition led growth.

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Reporting to the Managing Director at NCGS and the Group Finance Director at Plc this is a hands on role which will offer extensive commercial involvement. In overview, your remit will entail:

- Development of close working relationships within the multidisciplinary management team to support key decision making and long term strategic and operational planning for the company.
- Continual development and improvement of financial management, controls and procedures.
- Day-to-day management and motivation of the accounting team whilst overseeing the completion of all routine reporting requirements.
- Commercial analysis and project management for potential ventures and initiatives which the company may consider on an ad hoc basis.

You will be a graduate qualified accountant. This position offers an excellent challenge to an individual with training gained within a medium or large organisation who is looking for their first directorial appointment. Experience within an FMCG environment would be advantageous, however the quality and potential of the individual will be of paramount importance.


In addition to excellent communication skills, you will bring with you an entrepreneurial focus, energy, ambition and the drive to add to the continued development and growth of this highly successful and growing business.

To be considered for this challenging opportunity, please forward your CV to Jazz Dhandra at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN. Telephone 0171 269 2473, fax 0171 242 1020. Ref 502050. e-mail: jazzdhandra@michaelpage.com

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## Financial Controller



Our client, MoDo is an internationally focused organisation that produces and distributes paper, pulp and timber to a global marketplace. Turnover is c £2 billion with around 10,000 staff worldwide. MoDo Merchants in the UK specialises in the wholesale and distribution of paper to a range of customers from printers and designers to office superstores. It is one of the largest paper merchants in the UK with a turnover of c £100 million and approximately 280 staff.

**Surrey c £40,000 + Car**

Reporting to the Finance Director this is a high profile position with a team of 11 staff. This is a key role within the local management team and will encompass full responsibilities for financial control, maintenance and improvements of the Oracle based MIS system and development of customer and supplier focus and relationships. The successful candidate can expect personal progression within a challenging arena.

Likely candidates will be qualified accountants with at least three years post qualification experience and in possession of a strong mix of financial and commercial acumen. Interpersonal skills are very important and should indicate the ability to multitask and prioritise within a team based hands-on environment.

Interested candidates should send their curriculum vitae along with current remuneration details quoting reference 504222 to Andrew Setchell at Michael Page Finance, Cygnet House, 45-47 High Street, Leatherhead, Surrey KT22 8AG or fax your details on 01372 370101. Alternatively e-mail: andrewsetchell@michaelpage.com

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## Chief Financial Officer

**Central London c £45,000 + Bens**

An excellent opportunity exists within this dynamic and very profitable software and computer peripheral company. A combination of niche market leading products and impressive sales performance has provided a platform of fast growth which is set to continue. These growth expectations and a recent business restructure has created a requirement for a hands-on, commercially minded CFO.

Reporting to the Board of Directors, the main responsibilities will include:

- High level commercial involvement in decisions influencing future business growth.
- Development of management information systems.
- Production and commercial analysis of management reports.
- Development of logistics systems.

Implementation of a new budgeting and forecasting process.

The ideal candidate will be a professionally qualified accountant with strong management systems experience, gained as a number one or two in finance of a small or medium sized commercial environment.

Key to this position is the individual's enterprising spirit and ability to operate in a fast growing, international, hi-tech development and distribution company. You will have strong stock control and IT skills. Excellent financial prospects for the right candidate.

Interested candidates should send a full CV to Nigel Barcham CPA at Michael Page Finance, Page House, 39-41 Parker Street, London WC2B 5LN or fax 0171 831 8746, quoting ref 505251. e-mail: nigelbarcham@michaelpage.com

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Against this background, we're now searching for ambitious, commercially astute accountants to join us in the following newly created positions, based within Saga Services Ltd, a company which umbrellas all the Group's activities and new ventures, other than holidays and publishing. Each offers an influential role in the management and development of the business and impressive career prospects and rewards.

### Chief Accountant

In this pivotal role, you'll provide a complete accounting service and support the Head of Finance in ensuring that the function plays a leading role in the continued expansion of Saga Services, which now has over one million customers. You will lead your team in the delivery of high quality accounts, controls and information, whilst also contributing fully to business planning. Systems development and financial advice to senior managers will form further key aspects of the role.


To be considered you should have at least three years' post-qualification experience (preferably ACA with a big firm background), have a strong degree, first rate analytical skills and supervisory experience. Establishing Board level credibility quickly will be vital, as will well-developed commercial instincts. (Ref: SS252)

### Financial Accountant

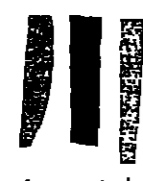
Reflecting the company's entrepreneurial culture, our multi-disciplinary Business Development team is constantly developing new products, services and markets. You'll join them in analysing and progressing potential openings. It's a superb opportunity to use your financial and broader skills on a diverse range of challenging projects, both in the UK and overseas.

You'll need to be a high calibre, commercially-minded accountant (preferably ACA) with a big firm background. Strong analytical and financial modelling abilities are essential, as well as a good degree and confident presentation skills. (Ref: S6253)

The prospects are exceptional and so are the rewards, so apply right now - by sending your CV, covering letter and salary details, quoting the appropriate reference number, to: Peter Gallagher, Personnel Manager - Resourcing, Saga Group Limited, The Sage Building, Middelburg Square, Folkestone CT20 1AZ. Closing date: 6 May 1999.



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## European Investment Bank

A career in the heart of Europe

The EIB, the financial institution of the European Union, is currently seeking for its headquarters in Luxembourg, an (m/f):

## Auditor - Assistant to the Audit Committee

As the statutory audit body of the European Investment Bank, the Audit Committee is answerable to and appointed by the Board of Governors (usually Finance ministers of the EU Member States). A fixed-term appointment of 4 years is foreseen.

**Position profile:**  
Reports to the Chairman and members of the Audit Committee and is administratively attached to the General Secretariat of the Bank.

**Key tasks:** • preparation and organisation of the work of the Committee, follow-up on its decisions, and its secretarial support; • preparation of reports and minutes, including an annual report to be submitted to the Committee to the Board of Governors; • organisation of on-the-spot visits of projects financed by the Bank and other technical tasks as required by the Committee; • conducting specific research and studies as required; • maintaining, assisting and monitoring the contacts between the Committee, the external auditors, the internal auditors and any other parts of the Bank's internal control structure, as well as the institutions of the European Union, in coordination with the Bank's services concerned.

**Person profile:**  
**Qualifications:** university degree in economics, business administration, or equivalent and professional qualification as Chartered Accountant, réviseur d'entreprises and/or Certified Internal Auditor (CIA) or equivalent.  
**Previous experience:** four to six years preferably as an external auditor (specialised in banking audits) and cabinet experience in a financial institution. Knowledge of the operating environment of the EIB or a similar financial institution would be an advantage.  
**Personal characteristics:** • good organisational skills; • proven interpersonal and communication skills; • ability to prepare concise and logically written materials; • interact effectively with all hierarchical levels; • IT technology skills.  
**Languages:** fluency in English and French, both written and spoken; knowledge of other Community languages would be an advantage.

The EIB offers attractive terms of employment and salary with a wide range of welfare benefits. Applications from women would be particularly welcome.

Applicants, who must be nationals of a Member Country of the European Union, are invited to send their curriculum vitae, either in English or French, together with a letter and photograph, quoting the appropriate reference, to:

**EUROPEAN INVESTMENT BANK, Recruitment Division, Ref. 5099/FT 01, L-2950 LUXEMBOURG. Fax: + 352 4379 2545.**

Applications will be treated in the strictest confidence and will not be returned. General information on the EIB can be found on Internet (<http://www.eib.org>)

c. £100,000 + bonus & benefits

FTSE 100 Division

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## Finance Director

Challenging opportunity for an ambitious finance professional to join a sizeable and highly profitable global market leader in the high technology sector. Stretching remit to work with the established UK-based board and help ensure high margin expansion continues.


**THE ROLE**

- Divisional board appointment reporting to the Chairman, with full responsibility for financial management and control, budgeting, forecasting and MIS, supported by an established sizeable team.
- Working as part of a highly regarded senior management team, which is driving the business forward, principally organically, through product enhancement and exploitation of existing strong customer relationships.
- Developing further appropriate and pragmatic management reporting systems and processes to support operational performance and the maximisation of growth opportunities.

**THE QUALIFICATIONS**

- Graduate Accountant with at least seven years' post qualification experience, gained latterly with an international blue-chip product-orientated business.
- Superior influencing skills with a collaborative style, capable of building strong rapport with a broad range of functional specialists and operating effectively at plc board level.
- Alert and commercial in outlook. Flexible and resourceful by nature with the style, wit and gravitas to make an immediate impact in a successful business.

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## Commercial Accountant

West London

A market leader and rapidly expanding niche player, our client, a subsidiary of a UK listed Plc, is the UK operation of a European wide equipment services group. With a more extensive and diverse stock than any competitor and quality services that are the envy of the sector, this company works in partnership with many of the world's leading equipment manufacturers.

**The Role**

- Working closely with the senior management team this influential commercial role reports directly to the Finance Director.
- You will be specifically responsible for developing management reporting and assisting business managers in evaluating business proposals and decision appraisals.
- You will undertake process improvement and other value-added projects to enhance the efficiency and profitability of the business.


**The Candidate**

- Suitable candidates will be high calibre graduate Chartered Accountants with a minimum of three years PQE gained within either a blue-chip commercial environment or the profession.
- Technical competence and commercial acumen are taken as read, PC literacy (Excel) is essential and exposure to Access databases would be distinctly advantageous.
- Effective communication at all levels is a pre-requisite and you will be an innovative and flexible team player with strong analytical skills with the ability to develop and implement new concepts.

This is a high profile position within the company and is likely to lead to rapid promotion to the position of Financial Controller.

To apply, please write with a full CV, details of current salary and quoting ref. 467/RT to Steven Vass ACA, BEIM Nevard Roland, 2nd Floor, 90 Tottenham Court Road, London W1P 0AN. Tel: 0171 636 2288 or e-mail: wizard@nevard-roland.co.uk

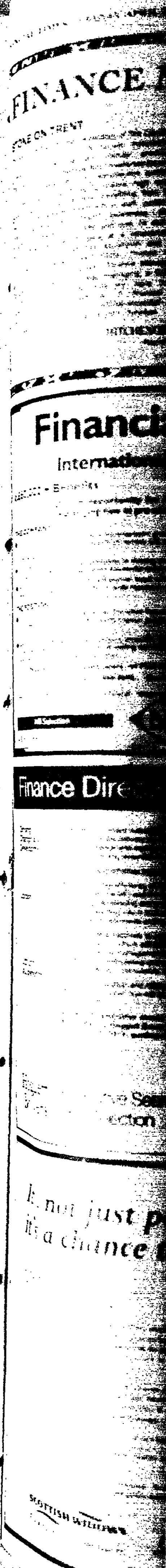
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